

2022 Interim Results Announcement

August 2022



Disclaimer

- The materials used in this results release conference are for your reference only.
- Neither the Company nor its related parties, their respective directors, management personnels, employees, consultants or representatives make any express or implied statement or warranty regarding the fairness, accuracy, completeness or correctness of the data or opinions contained in this presentation, and no person shall rely on the data or opinions contained in this presentation.
- This presentation also includes the Company's opinions, plans and prospects for the future. These forecasts and forward-looking statements are based on current plans, estimates and predictions. Although the Company believes that the expectations reflected in such forward-looking statments are reasonable, the Company does not promise or guarantee that these forecasts will be realized or will be verified to be correct. Accordingly, they do not constitute any promise or guarantee made by the Company.
- The data and opinions contained in this presentation are provided as of June 30, 2022 and will be subject to change without notification. Such information and opinions are not and will not be updated based on any change that may occur after August 29, 2022. No person shall rely on such forecasts or forward-looking statements that only represent data as of June 30, 2022 and the Company does not guarantee future performance in relation thereto.
- Any person's unauthorized disclosure of relevant information may have a significant impact on the interests and share prices of the listed company, investor rights, etc., and such person shall bear the relevant responsibilities.



1 Performance Overview

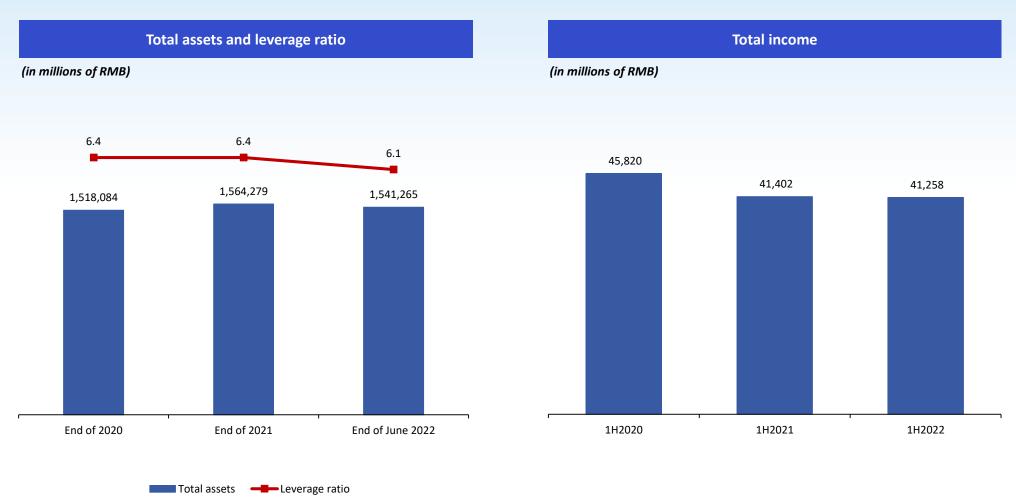
2 Business Development

3 Future Prospects

Major achievements in 1H2022

- Adhered to the principle of the steady and long-term development, remained assets and income stable
- Focused on main responsibility and core business, further consolidated the advantages of traditional business
- Enhanced equity business management, steadily improved asset value
- Promoted capital supplement in an orderly way, maintained reasonable and abundant capital
- Optimized financing maturity and structure, effectively controlled interest expense
- Made solid progress in transformation and upgrade of business model through multiple measures

Adhered to the principle of the steady and long-term development, remained assets and income stable

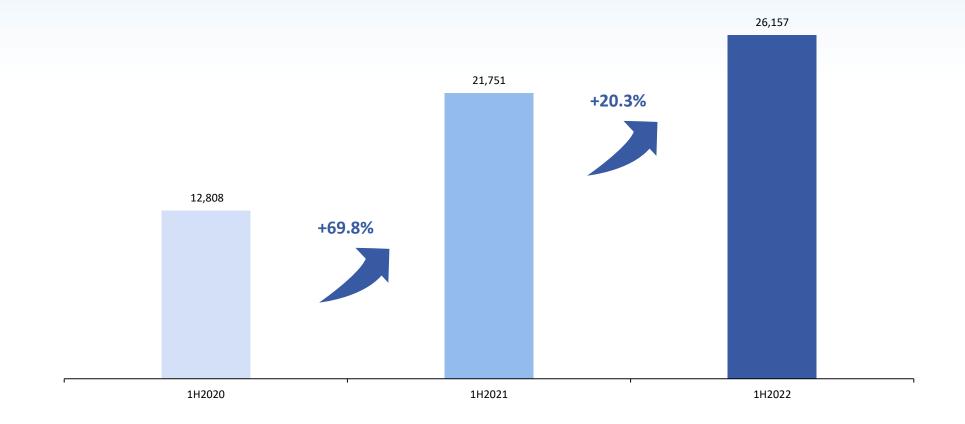




Focused on main responsibility and core business, further consolidated the advantages of traditional business

Acquisition cost of Acquisition-operation Distressed Assets

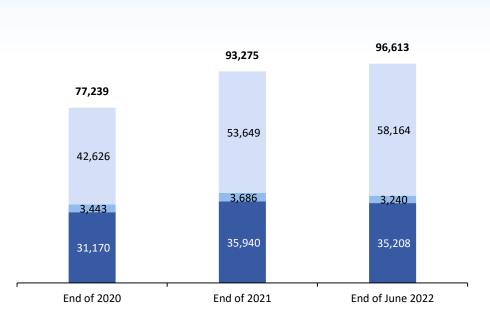
(in millions of RMB)

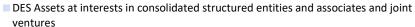




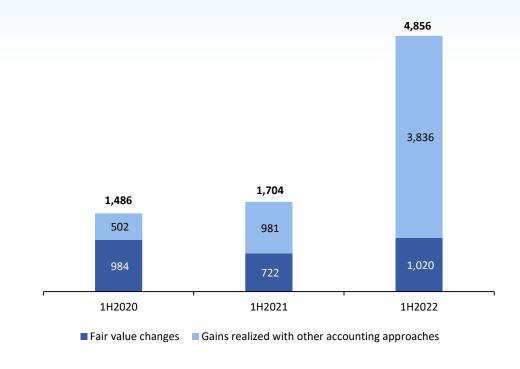
Enhanced equity business management, steadily improved asset value

Total book value of DES Assets (in millions of RMB) DES Assets Income (in millions of RMB)





- DES Assets at fair value through other comprehensive income
- DES Assets at fair value through profit or loss



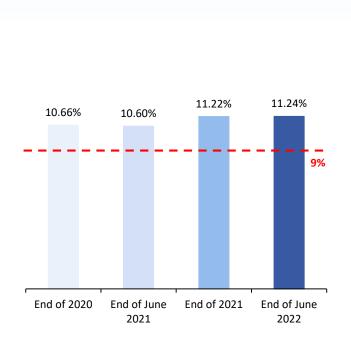


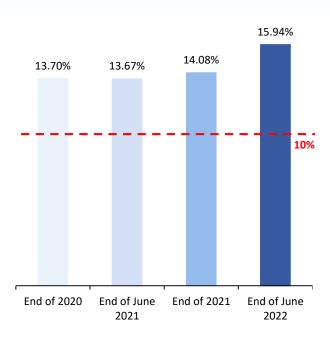
Promoted capital supplement in an orderly way, maintained reasonable and abundant capital

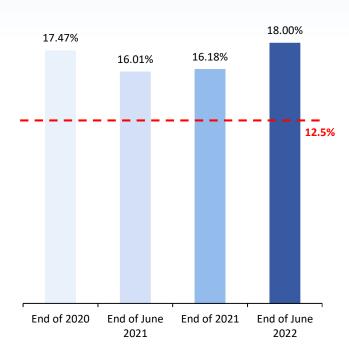
Core tier-1 capital adequacy ratio

Tier-1 capital adequacy ratio

Capital adequacy ratio









Optimized financing maturity and structure, effectively controlled interest expense



1H2020

■ Long-term borrowings ■ Short-term borrowings

End of June 2022

End of 2021



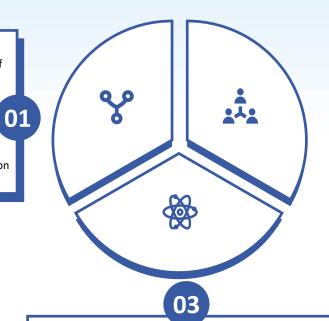
1H2021

1H2022

Made solid progress in transformation and upgrade of business model through multiple measures

Ecosystem construction

- ✓ Enhancing communication with headquarters of banks, actively responding to the asset disposal demands of central enterprises, state-owned enterprises and industry leaders
- Maintaining close communication with industry associations and agencies, expanding information channels and business paths



Employee capacity fostering

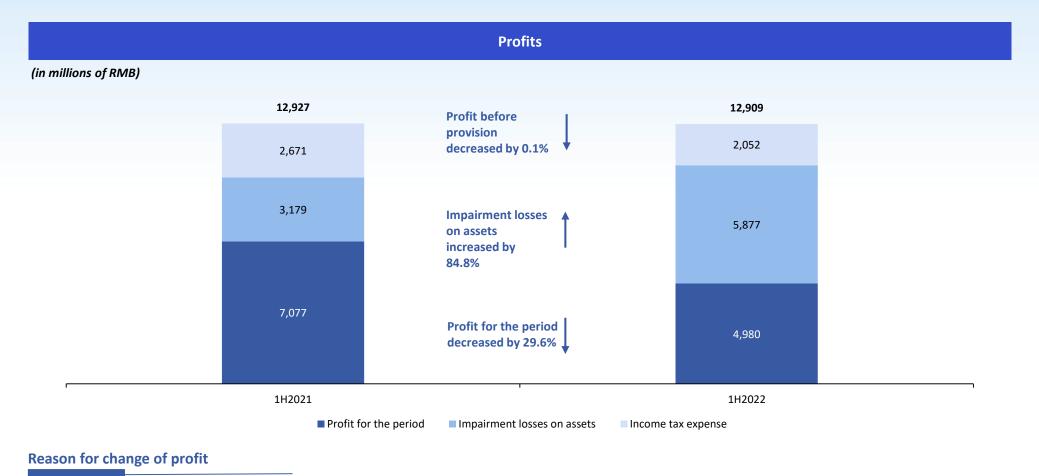
- ✓ Promoting case library construction, making indepth research of sustainable and reproducible innovative distressed asset management cases
- ✓ Promoting the construction of core training systems, improving the professional abilities and quality of the employees

Digital Cinda

- ✓ Promoting the construction of new core systems, enhancing data governance
- ✓ Developing and launching "Smart Search" investment promotion platform V2.0
- ✓ Advancing the prospectiveness and effectiveness of risk control through risk monitoring platform



Financial performance



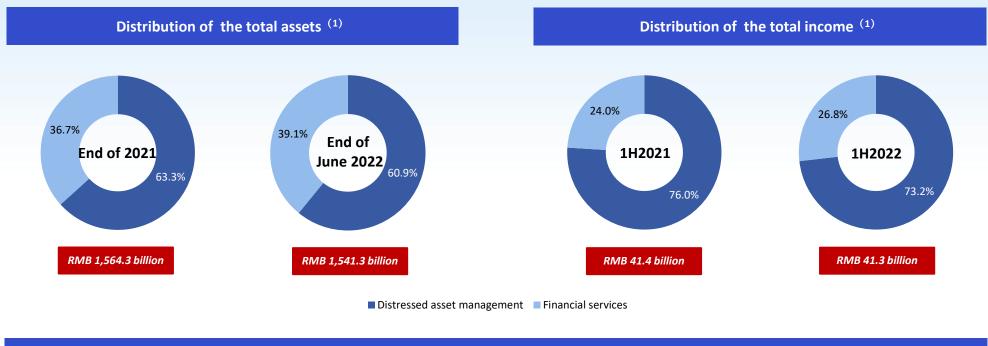
Due to the impact of macroeconomic situation and market environment, quality of certain financial assets at amortized cost was under pressure, and the Company increased the provision for credit risk based on prudent consideration.

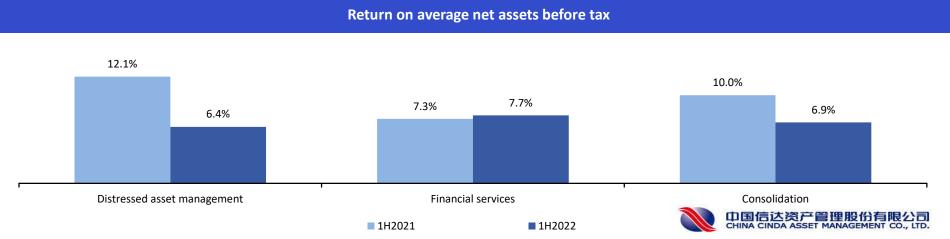


2 Business Development

3 Future Prospects

Overview of the development of the Group's business segments

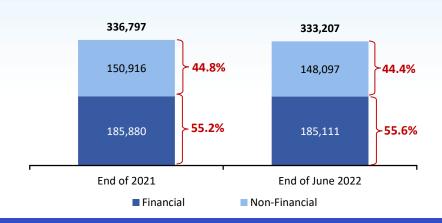




Distressed debt assets management

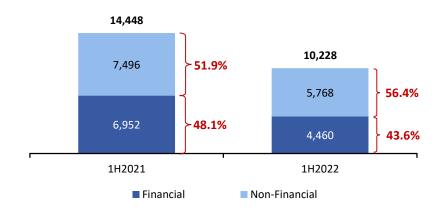
Net balance of distressed debt assets

(in millions of RMB)

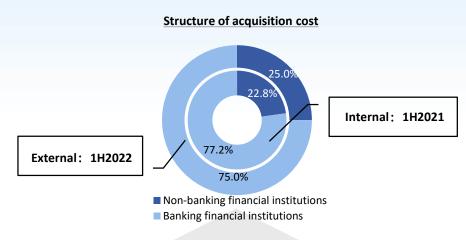


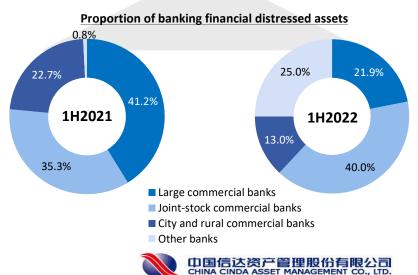
Income from distressed debt assets

(in millions of RMB)



Acquisition cost of financial institutions distressed assets





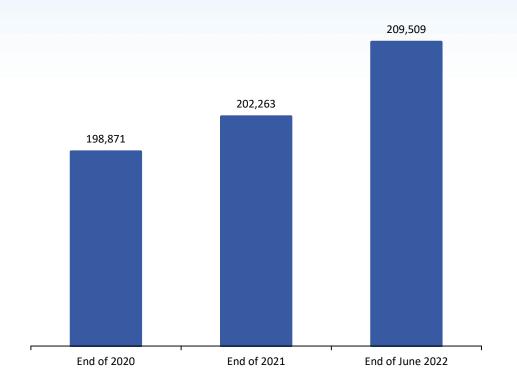
Acquisition-operation Distressed Assets business

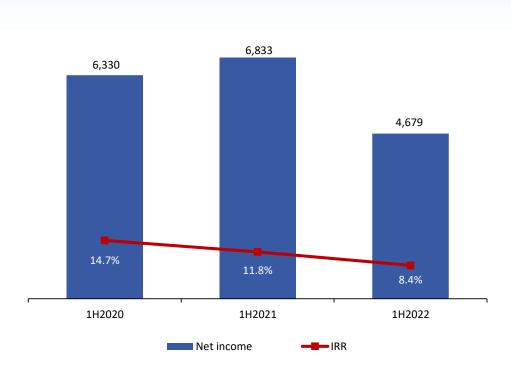
Net balance of Acquisition-operation Distressed Assets

(in millions of RMB)

Net income and internal rate of return

(in millions of RMB)







Restructured Distressed Assets business

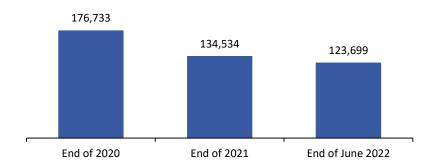
Income and annualized return on monthly average balance of Restructured Distressed Assets

(in millions of RMB)



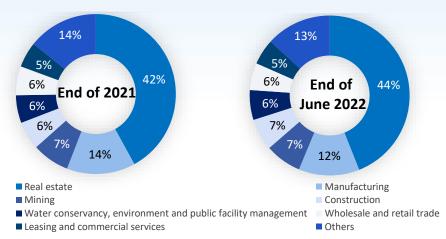
Net balance of Restructured Distressed Assets

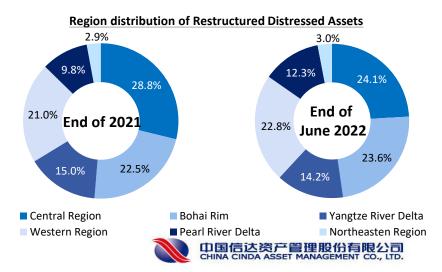
(in millions of RMB)



The structure of asset allocation

Industry distribution of Restructured Distressed Assets





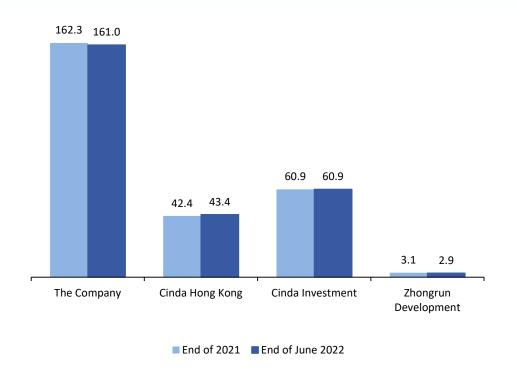
Other distressed assets business

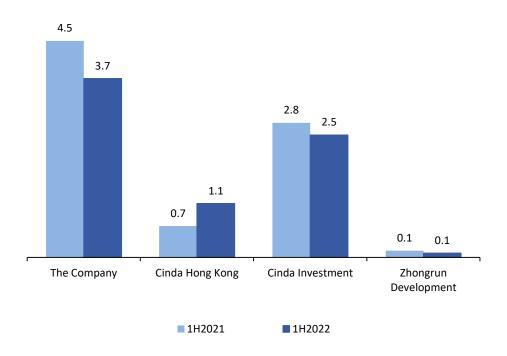
Investment balance of other distressed assets business

(in billions of RMB)

Income of other distressed assets business

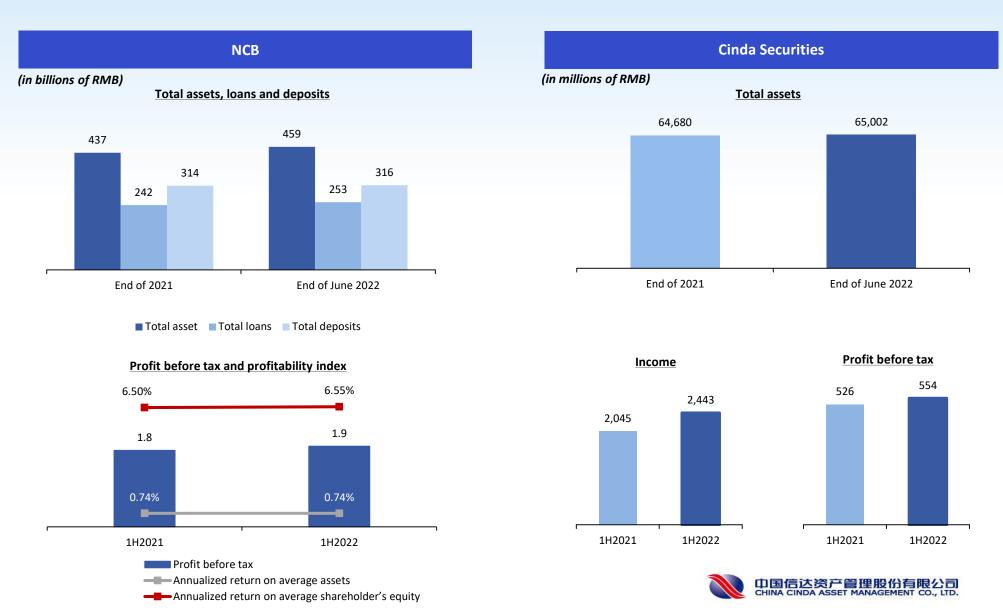
(in billions of RMB)







Financial Services Business



1 Performance Overview

2 Business Development

3 Future Prospects

Potential business opportunities

Background

- Against the backdrop of profound changes and a pandemic both unseen in a century, the world economy still faces strong headwinds on its path toward recovery, and global development has suffered major setbacks.
- In pursing economic development, China is under the triple pressures of shrinking demand, disrupted supply and weakening expectations, and risks and challenges were even more complex and volatile.
- China has adopted a number of policies and measures to support asset management companies in fully playing their roles in forestalling and defusing financial risks and serving the real economy.

Target market and business opportunities

- There are still large number of distressed assets in the banking industry, offering more business opportunities in defusing the risks of the small and medium sized financial institutions
- Financial distressed assets become diversified, and the supply of alternative distressed assets has increased, including non-banking financial distressed assets, defaulted bonds, judicial auction assets, and S funds
- The reform of state-owned enterprises has entered a sprint stage, creating many business opportunities for structure adjustment, deployment optimization and the existing assets revitalization
- Real estate industry risk urgently needs to be cleared, the market space for custody and assistance, rescue and contracted construction, and bankruptcy and reorganization has expanded
- The capital market construction is in smooth progress, and there are opportunities of structure adjustment and listed company bailout in new economy fields



Key works in the second half of 2022

To focus on the main responsibility and core business of distressed asset management, and fulfill the responsibilities and mission of a financial asset management company in the new era based on the guidelines of "ensuring effective COVID control, stable economic performance, safe and secure development" of the CPC Central Committee



Expand the acquisition channels, promote the cash return of asset disposal, and further consolidate core advantage of distressed asset management, contributing to the forestalling and defusing of financial risks



Steadily promote the business deployment in new economy fields represented by "three new and one high" and improve our abilities of serving the real economy based on national strategies



Accelerate the construction of strategic customer base and ecosystem, and provide tailored comprehensive financial services according to the development needs of key industries and key customers



Actively addressing external challenges, defuse risks of existing assets and make the risks of incremental assets under control, to enhance the efforts in risk resolution



Constantly optimize the debt structure, effectively control the cost and promote the optimization and upgrade the debt model



Enhance the strategic control and management of the Group, and deepen the market-based reform of the subsidiaries, to realize the complementary development of professionalism and synergies of core business



Focus on fin-tech, and accelerate the construction of Digital Cinda, striving to achieve competitive technical capability



Appendix



Summary of financial data

Summary of consolidated statement of profit or loss

(in millions of RMB)

Summary of consolidated statement of financial position

(in millions of RMB)

| (ווו ווווווטווג טן הועום) | | | | (III IIIIIIOIIS OJ NIVID) | | | |
|---|----------|----------|---------|---|------------------|-------------|---------|
| | 1H2022 | 1H2021 | Change | | End of June 2022 | End of 2021 | Change |
| | | | | Cash and balances with central banks | 13,762 | 18,046 | (23.7%) |
| Income from distressed debt assets at amortized cost | 5,550 | 7,613 | (27.1%) | Deposits with banks and financial institutions | 107,630 | 99,921 | 7.7% |
| | | | | Financial assets at fair value through profit or loss | 459,317 | 456,204 | 0.7% |
| Fair value changes on distressed debt assets | 6,223 | 8,273 | (24.8%) | Financial assets at fair value through other comprehensive income | 127,622 | 122,592 | 4.1% |
| | | | | Financial assets at amortized cost | 182,389 | 183,535 | (0.6%) |
| Fair value changes on other financial instruments | 4,698 | 4,771 | (1.5%) | Loans and advances to customers | 387,546 | 368,031 | 5.3% |
| | | | | Others | 262,999 | 315,950 | (16.8%) |
| Investment income | 157 | 79 | 98.6% | Total assets | 1,541,265 | 1,564,279 | (1.5%) |
| Interest income | 12,140 | 12,056 | 0.7% | | | | |
| Revenue from sales of inventories | 7,039 | 4,534 | 55.2% | Borrowings | 548,740 | 555,079 | (1.1%) |
| Other income and other net gains or losses | 5,452 | 4,077 | 33.7% | Bonds issued | 316,927 | 367,807 | (13.8%) |
| Total income | 41,258 | 41,402 | (0.3%) | Due to customers | 304,255 | 298,748 | 1.8% |
| | | | | Accounts payable to brokerage clients | 20,220 | 17,606 | 14.8% |
| Impairment losses on assets | (5,877) | (3,179) | 84.8% | Others | 143,249 | 123,264 | 16.2% |
| Interest expense | (19,853) | (20,362) | (2.5%) | Total liabilities | 1,333,391 | 1,362,504 | (2.1%) |
| Purchases and changes in inventories | (5,915) | (3,841) | 54.0% | Total equity | 207,874 | 201,775 | 3.0% |
| Other costs and expenses | (5,941) | (6,211) | (4.4%) | Equity attributable to equity holders of the Company | y 188,494 | 178,801 | 5.4% |
| Total costs and expenses | (37,585) | (33,594) | 11.9% | | | | |
| | | | | Key ratios | 1H2022 | 1H2021 | Change |
| Profit before tax | 7,032 | 9,748 | (27.9%) | ROAA(annualized) | 0.64% | 0.91% | (0.27%) |
| Profit for the period | 4,980 | 7,077 | (29.6%) | ROAE(annualized) | 5.75% | 7.49% | (1.74%) |
| Profit attributable to equity holders of the Company | 4,508 | 6,687 | (32.6%) | Cost-income ratio | 35.14% | 33.41% | 1.73% |

