

2021 Annual Results Announcement

March 2022



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Performance Overview

2 Business Development

3 Future Prospects

Major achievements in 2021

- Achieved stable development while making further progress and remained operating performance stable
- Focused on distressed assets and advanced significant progress in core business operation
- The quality and efficiency of equity management were improved and the value of equity assets were steadily realized
- Continued optimizing the financing structure and consolidated the diversified financing system
- Continuously strengthened capital management with reasonable and sufficient security margin
- Assets quality was generally stable and risk offset capability was sufficient

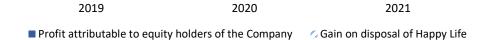
Achieved stable development while making further progress and remained operating performance stable

The Group's total assets			Profit of the year			
(in millions of RMB)			(in millions of RN	МВ)		
		1,564,279	13,053	3 13,248		
1,513,230	1,518,084				12,062	

End of 2019

End of 2020

End of 2021

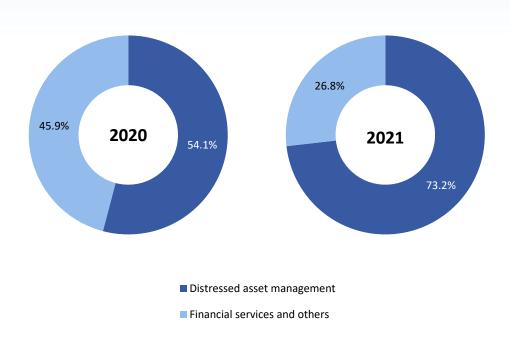


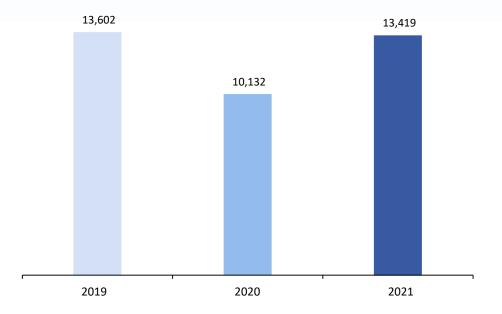


Focused on distressed assets and advanced significant progress in core business operation

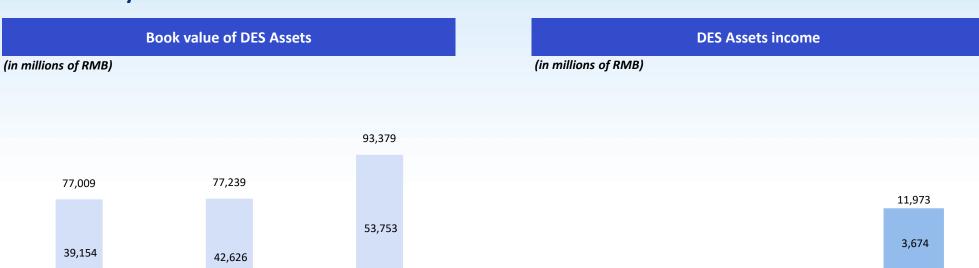
Distribution of the profit before tax

Net income from Acquisition-operation Distressed Assets



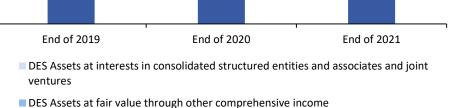


The quality and efficiency of equity management were improved and the value of equity assets were steadily realized



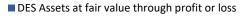
3,686

35,940



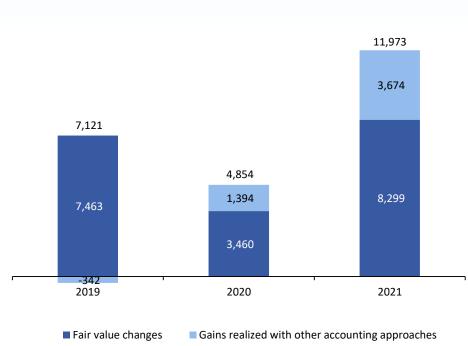
3,443

31,170



4,200

33,656

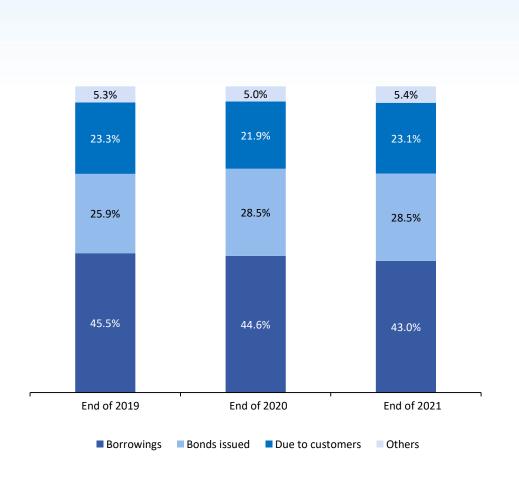


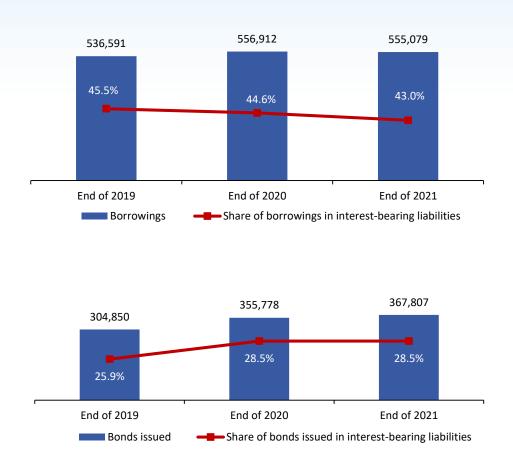


Continued optimizing the financing structure and consolidated the diversified financing system



Borrowings and bonds issued



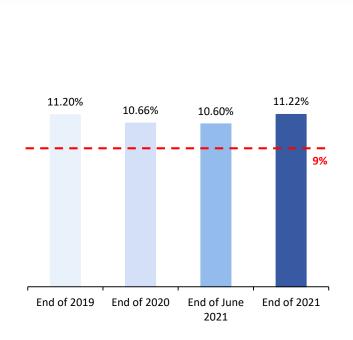


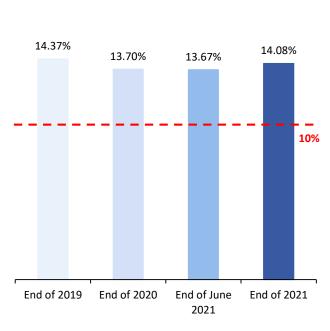
Continuously strengthened capital management with reasonable and sufficient security margin

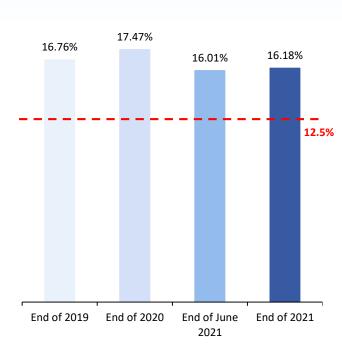
Core tier-1 capital adequacy ratio

Tier-1 capital adequacy ratio

Capital adequacy ratio



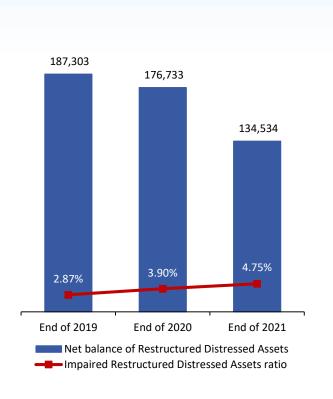


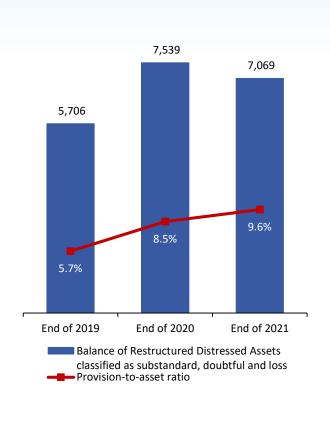


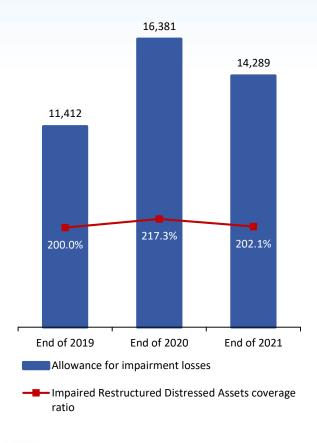


Assets quality was generally stable and risk offset capability was sufficient

Asset quality and provision level of Restructured Distressed Assets







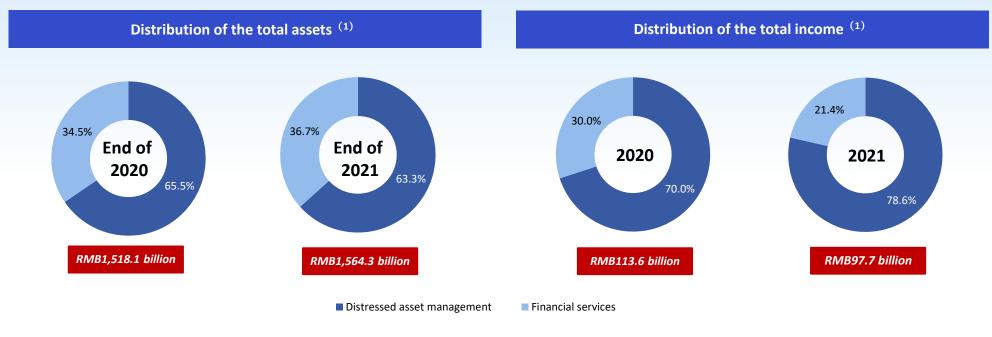


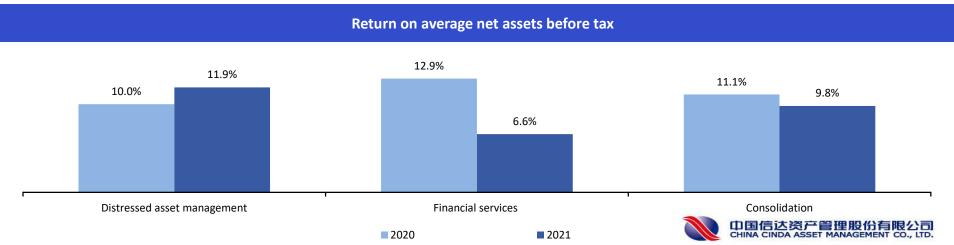
1 Performance Overvi

Business Development

3 Future Prospects

Overview of the development of the Group's business segments

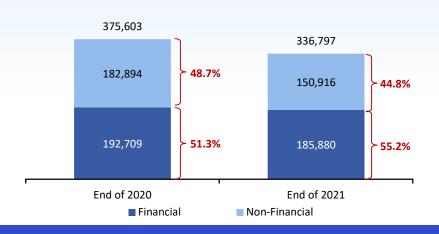




Distressed debt assets management

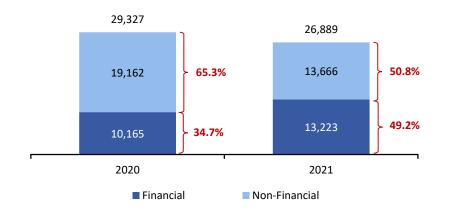
Net balance of distressed debt assets

(in millions of RMB)

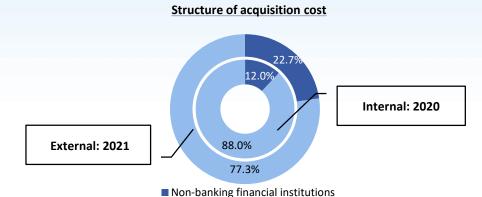


Income from distressed debt assets

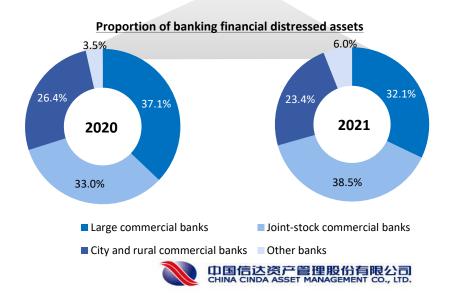
(in millions of RMB)



Acquisition cost of financial institutions distressed assets



Banking financial institutions



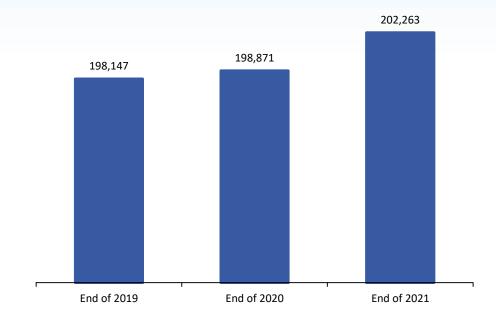
Acquisition-operation Distressed Assets business

Acquisition cost of Acquisition-operation Distressed Assets and internal rate of return

(in millions of RMB)

Net balance of Acquisition-operation Distressed Assets







Restructured Distressed Assets business

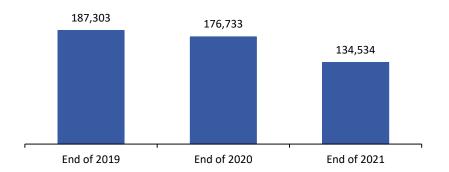
Income and annualized return on monthly average balance of **Restructured Distressed Assets**

(in millions of RMB)



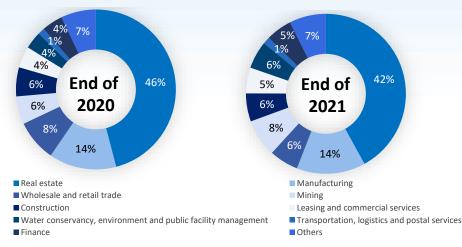
Net balance of Restructured Distressed Assets

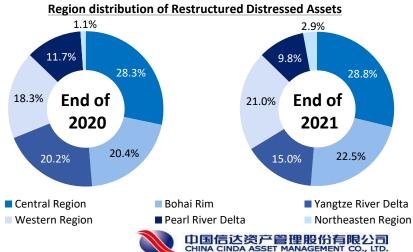
(in millions of RMB)



Structure of asset allocation

Industry distribution of Restructured Distressed Assets



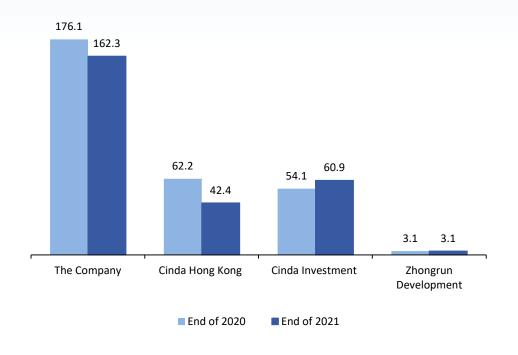


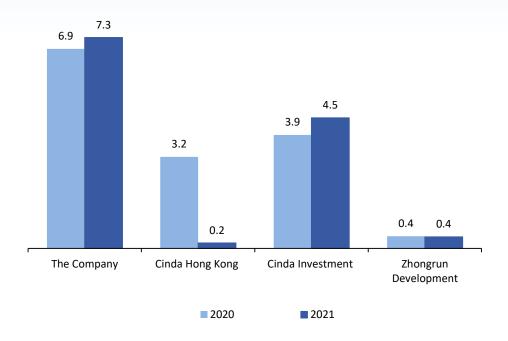
Other distressed assets business

Investment balance of other distressed assets business

(in billions of RMB)

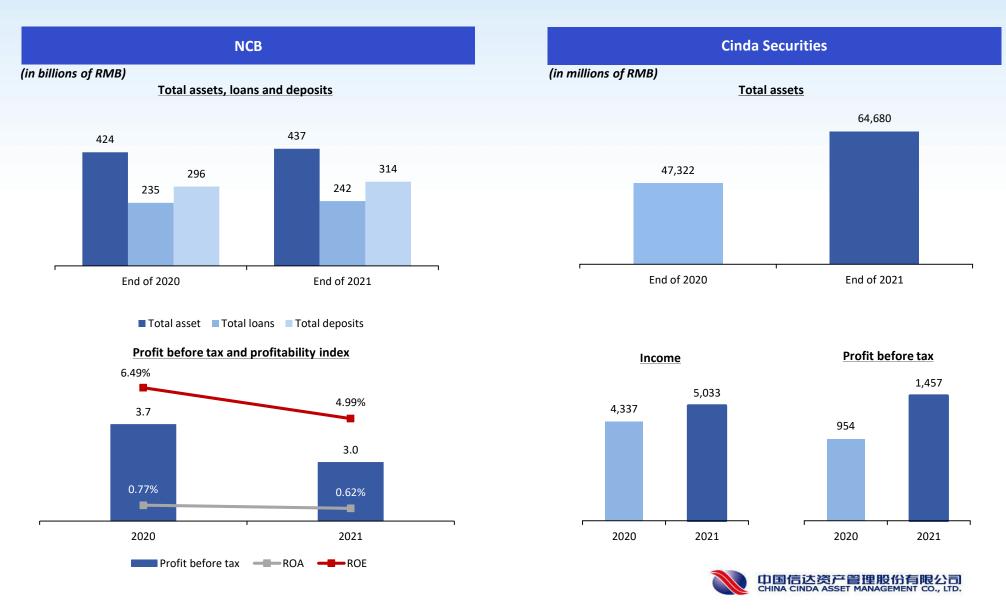
Income of other distressed assets business







Financial Services Business



1 Performance Overview

2 Business Development

3 Future Prospects

Potential business opportunities

Background

- Against the backdrop of profound changes and a pandemic both unseen in a century, the world has entered a period of turbulence and transformation, the external environment has become increasingly volatile, grave and uncertain
- In pursing economic development, China is under the triple pressures of shrinking demand, disrupted supply and weakening expectations, but the fundamentals of our economy remain unchanged, and they will maintain long-term growth
- Financial asset management companies should uphold the right path and innovation, and unswervingly follow the path of financial development with Chinese characteristics

Target market and business opportunities

- The stable growth of the domestic economy is under pressure, the task of preventing and resolving financial risks remains arduous, and the supply of distressed assets remains abundant
- Financial risks are extensive, the risks of some small and medium-sized banks need to be resolved, and the demand for disposal of distressed assets of non-banking financial institutions and defaulted bonds of troubled enterprises has increased
- The reform of central and state-owned enterprises continues to deepen, the layout structure of state-owned capital accelerates adjustment, and there is a wide market space for the divestment of the "non-main business, non-dominant business and inefficient assets, ineffective assets" and auxiliary businesses
- The clearing of "The Gray Rhino" risk of real estate is accelerating, and opportunities of mergers and acquisitions, bankruptcy restructuring, crisis relief and other businesses continue to emerge
- Capital market reform is entering a "deep-water zone", and there are opportunities in areas such as listed companies bailouts, disposal of distressed assets in new economy, and risk resolution of private equity funds



Key works for 2022



Focus on the main responsibility and core business, expand acquisition channels, and innovate disposal methods, to strengthen the distressed assets business



Cultivate high-quality strategic customer base, increase effective investment, promote transformation and innovation, and enhance the quality and effectiveness of service to the real economy



Optimize the whole process of risk control mechanism, upgrade the effect of risk monitoring, giving full play to the value of risk management



Expand diversified funding channels, continuously optimize the debt structure, boosting the prudent operation of the Company



Deepen the market-oriented reform of subsidiaries to refine professionalism and to boost synergies for core businesses, forming the joint effort for the development of the Group



Accelerate the process of digital transformation and improve data governance



Appendix



Summary of financial data

Summary of consolidated statement of profit or loss

(in millions of RMB)

Summary of consolidated statement of financial position

	2021	2020	Change		End of 2021	End of 2020	Change
C. It's the country				Cook and hallowers the control hands	40.046	1 45.275	47.40/
Continuing operations				Cash and balances with central banks	18,046	15,375	17.4%
Income from distressed debt assets at amortized cost	13,467	19,151	(29.7%)	Deposits with banks and financial institutions	99,921	87,954	13.6%
amortized cost				Financial access at fair value through profit or loss	456.204	446 017	2.1%
				Financial assets at fair value through profit or loss Financial assets at fair value through other	456,204	446,917	2.1%
Fair value changes on distressed debt assets	15,476	12,547	23.3%	comprehensive income	122,592	123,729	(0.9%)
				Financial assets at amortized cost	183,535	220,233	(16.7%)
Fair value changes on other financial instruments	14,675	12,567	16.8%	Loans and advances to customers	368,031	353,456	4.1%
				Assets held for sale	-	-	-
Investment income	157	323	(51.4%)	Others	315,950	270,421	16.8%
Interest income	25,101	23,899	5.0%	Total assets	1,564,279	1,518,084	3.0%
Revenue from sales of inventories	20,385	24,316	(16.2%)				
Other income and other net gains or losses	8,471	7,332	15.5%	Borrowings	555,079	556,912	(0.3%)
Total income	97,731	100,134	(2.4%)	Bonds issued	367,807	355,778	3.4%
Impairment losses on assets	(11,723)	(14,097)	(16.8%)	Due to customers	298,748	273,644	9.2%
Interest expenses	(41,937)	(39,619)	5.9%	Accounts payable to brokerage clients	17,606	16,584	6.2%
Purchases and changes in inventories	(16,906)	(17,360)	(2.6%)	Liabilities held for sale	-	-	-
Other costs and expenses	(13,582)	(12,984)	4.6%	Others	123,264	120,124	2.6%
Total costs and expenses	(84,149)	(84,060)	0.1%	Total liabilities	1,362,504	1,323,041	3.0%
Profit before tax from continuing operations	19,379	16,309	18.8%	Total equity	201,775	195,042	3.5%
Profit for the year from continuing operations	13,000	10,985	18.3%	Equity attributable to equity holders of the Company	178,801	172,109	3.9%
Discontinued operations				Key ratios	2021	2020	Change
-				<u>,</u>			0
,	-	3,752	-				
a.ssaaca operations				ROA	0.84%	0.97%	(0.13%)
Profit for the year	13.000	14,737	(11.8%)				
•	·	,					, ,
Company	12,062	13,248	(9.0%)	Cost-income ratio	32.15%	25.46%	6.69%
Discontinued operations Profit after tax for the year from a discontinued operations Profit for the year Profit attributable to equity holders of the Company	13,000 12,062	3,752 14,737 13,248	(11.8%) (9.0%)	Key ratios ROA ROE Cost-income ratio	2021 0.84% 7.15% 32.15%	0.97% 8.26%	(0.13%) (1.11%) 6.69%

