

2013 Annual Results

March 2014



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Topic Title **Presenter Business Review** Mr. Jingfan Zang **President Vice President Financial Results** Mr. Jianguo Gu Chairman **Outlook** Mr. Jianhang Hou



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Key Achievements in 2013



Successfully completed the listing on the Main Board of Hong Kong Stock Exchange with US\$2.8 billion being raised



Aggressively expanded distressed asset management business with an annual acquisition amount of RMB88.8 billion, representing a 70.2% growth compared to 2012



Steadily executed the disposal plan of DES Assets with a net disposal gain and dividend income of RMB5.0 billion



Rapidly developed the asset management business, private equity funds' third party AUM increased to RMB20.1 billion, surged 416.2% compared to 2012



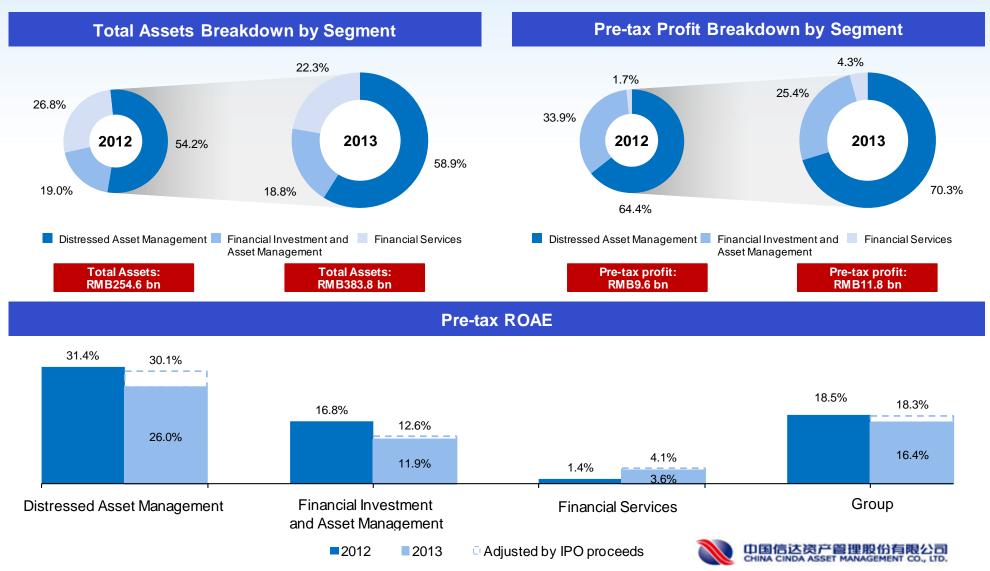
Continuously created the synergy in financial service platforms with the income derived from business arising from cross-selling efforts reached RMB1.6 billion



Focused on enhancing risk management capability, with effective credit risk and market risk control

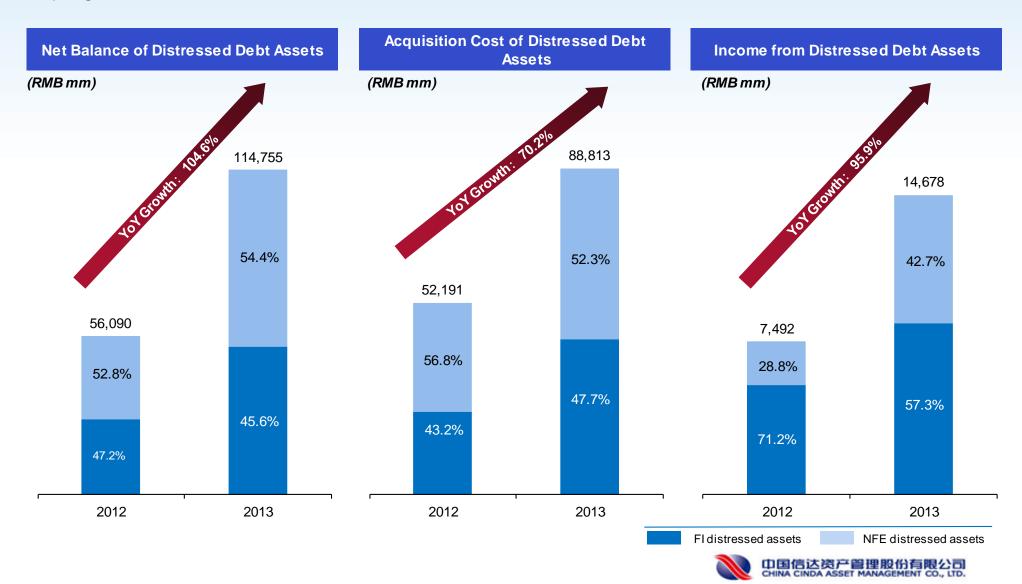


Balanced Development of Each Business Segment



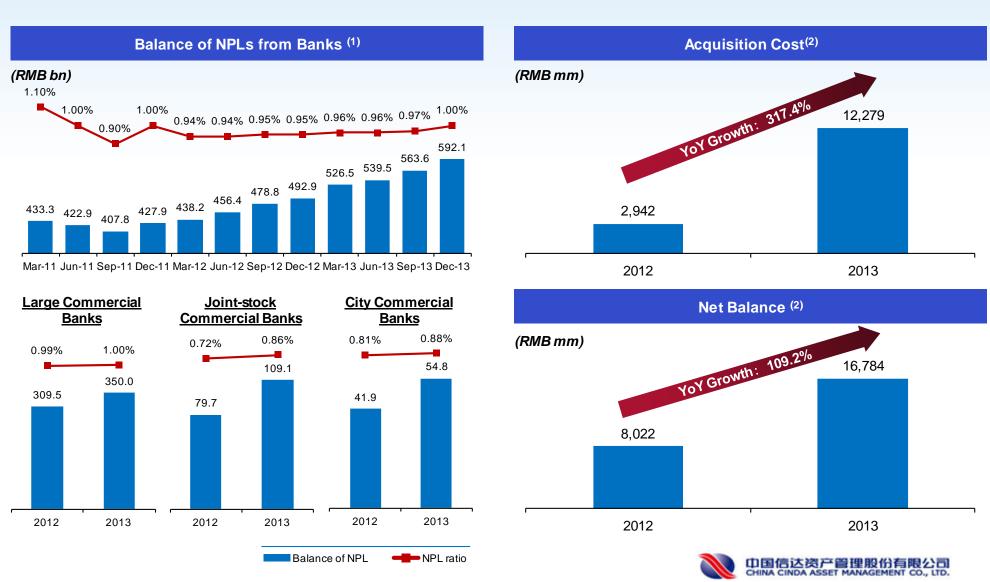
Distressed Asset Management – Distressed Debt Assets

Rapid growth in business scale



Distressed Asset Management – Traditional Distressed Assets

Acquisition amount increased significantly as banks accelerated disposal of non-performing loans

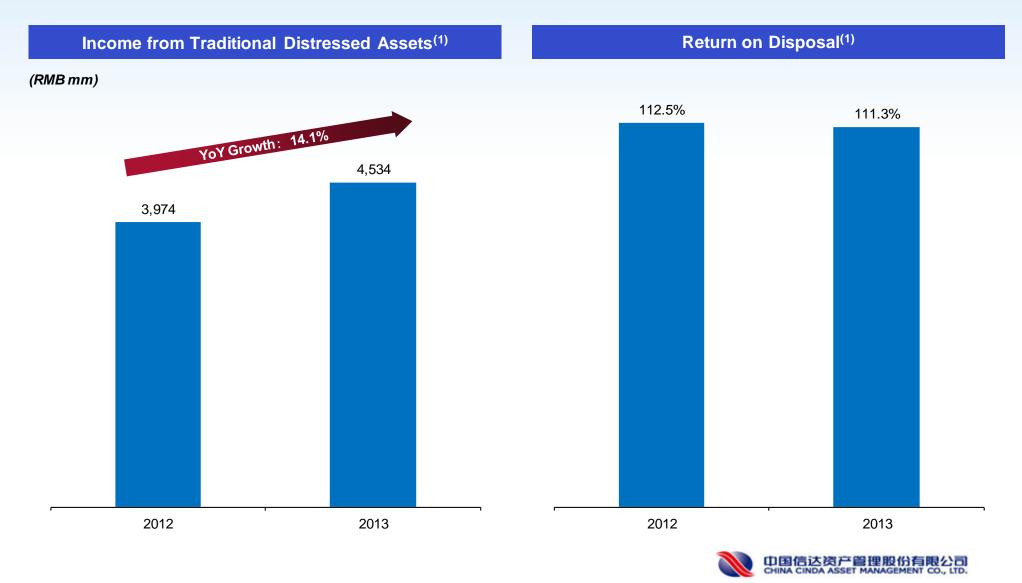


⁽¹⁾ Source: CBRC

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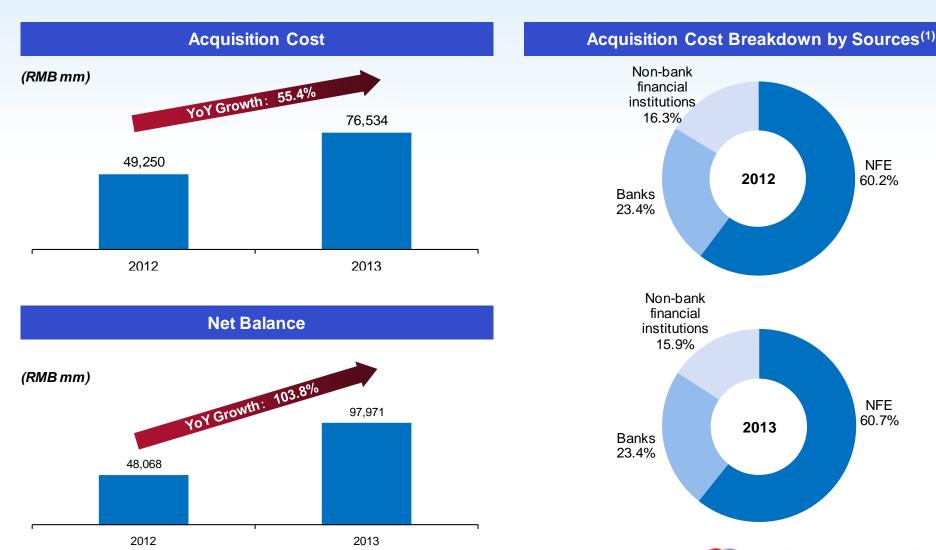
Distressed Asset Management – Traditional Distressed Assets

Increasing income and stable return on disposal



Distressed Asset Management – Restructured Distressed Assets

Significant market potential



Distressed assets frombanks equal to the sumof distressed assets fromlarge commercial banks, joint-stock commercial banks, city and rural commercial banks and other banks minus the total acquisition cost of traditional distressed assets, distressed assets from non-bank financial institutions equal to distressed assets fromnon-bank financial institutions under FI distressed assets, distressed assets from NFE equal to the total acquisition cost of restructured distressed assets minus the sumof two categories mentioned before

NFE

60.2%

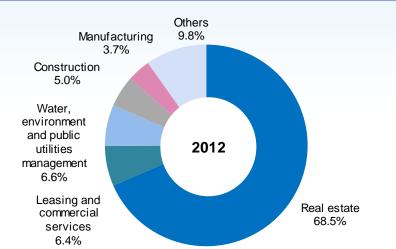
NFE

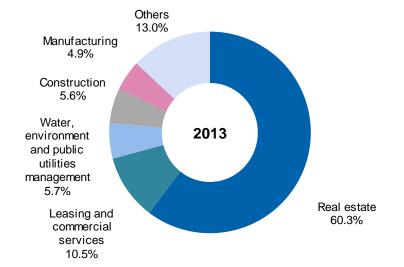
60.7%

Distressed Asset Management – Restructured Distressed Assets

Structural adjustment and risk control are the strategic focus of Restructuring Model







Maximizing Risk Adjusted Return

- Continue to enhance the portfolio of restructured distressed assets through the adjustment of industry composition and maturity profile
- Further strengthen the credit assessment process and implement strategy to adjust the regional exposure, to proactively reduce risk exposure
- By the end of 2013, the percentage of assets secured with guarantee, mortgage and pledge accounted for 99.3% of total distressed debt assets classified as receivables

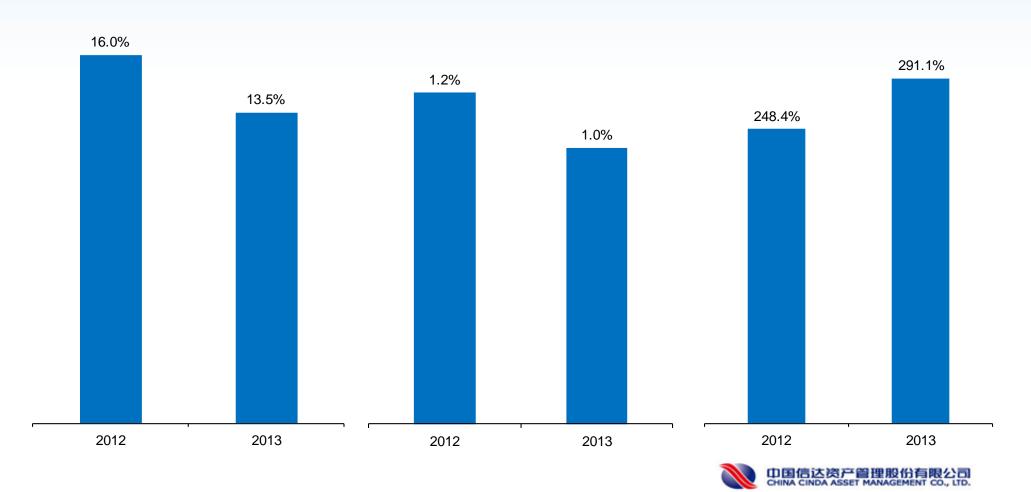
1 Distressed Asset Management – Restructured Distressed Assets

Stable annualized return and improving asset quality

Annualized Return on Monthly Average Balance

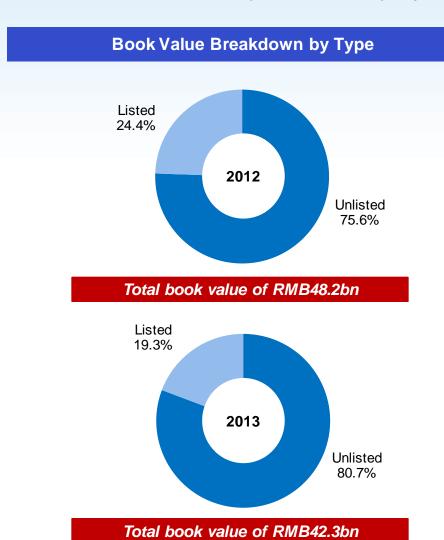
Impaired Assets Ratio

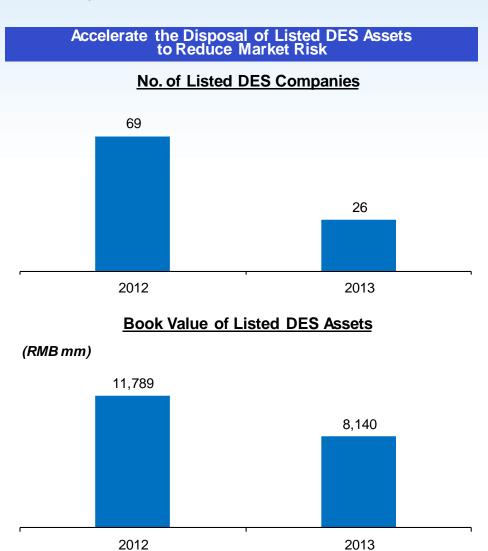
Impaired Assets Coverage Ratio



Distressed Asset Management – DES

Unlisted DES Assets still represent the majority; Accelerate the disposal of listed DES Assets





Distressed Asset Management – DES

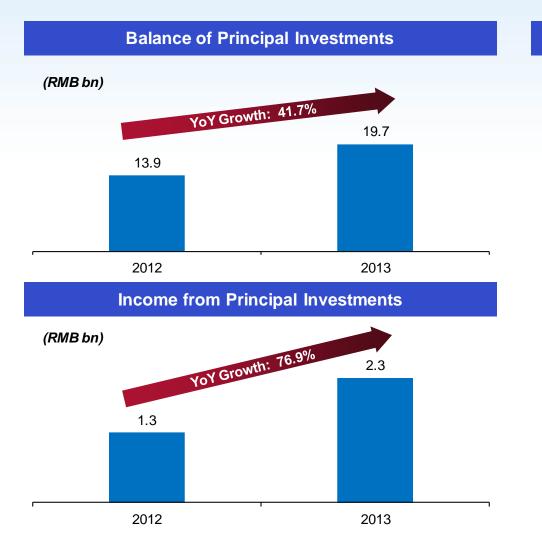
Disposal income keep stable with dividend income grew rapidly

Net Gain or	n DES Assets Disposed	Dividen	d Income
(RMB mm)		(RMB mm)	
4,683			
	3,645		
			1,351
		965	
		303	

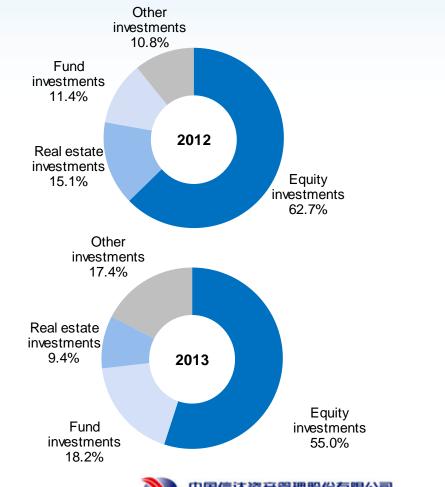


Financial Investment and Asset Management

Diversified investment portfolio and fast growing investment income

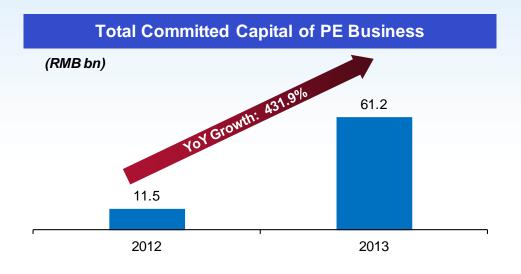


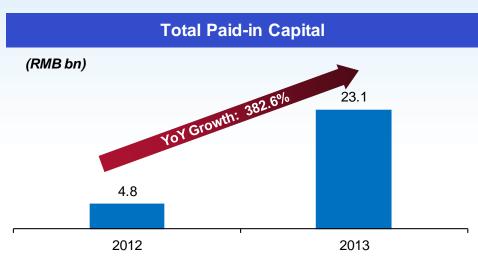
Balance of Principal Investment Breakdown by Investment Type

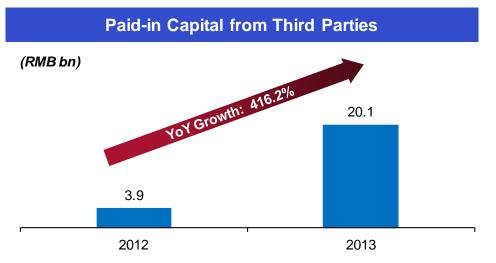


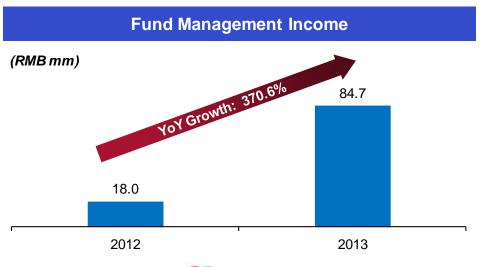
Financial Investment and Asset Management

Continue expanding third-party assets under management



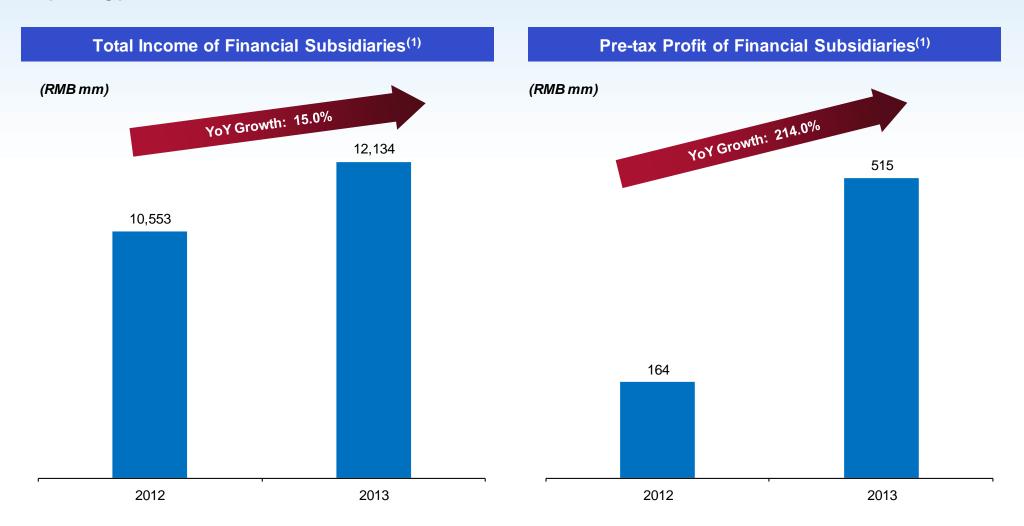






3 Financial Service

Improving performance of financial subsidiaries

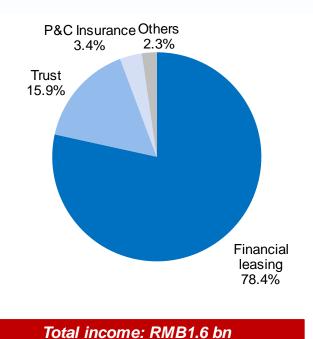


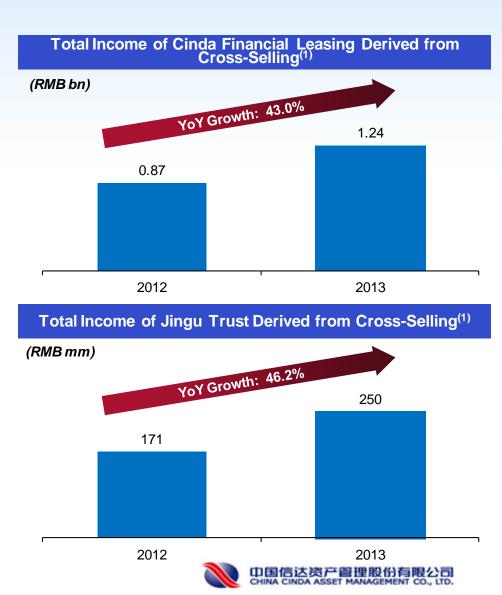


3 Financial Service

Significant intra-group synergy

Breakdown of Cross-Selling Income





Data from internal statistics 17



1

Business Review

2 Financial Results

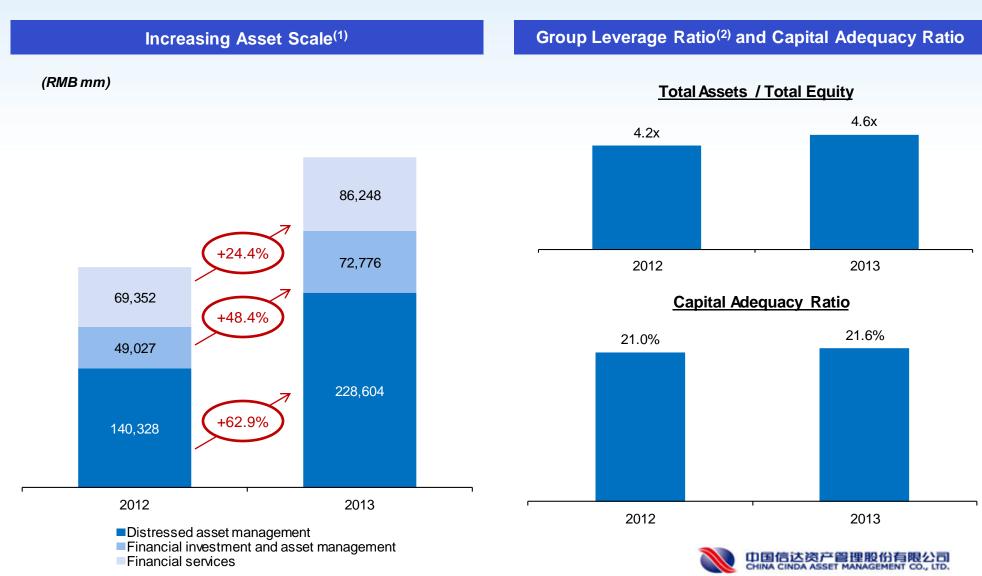
3 Outlook

Major Financial Data

(RMB mm, except per share data and ratios)	2012	2013	Change
Total assets	254,614	383,785	+ 50.7%
Equity attributable to equity holders of the Company	54,774	75,998	+ 38.7%
Total income	32,335	42,413	+ 31.2%
Profit before tax	9,596	11,772	+ 22.7%
Profit attributable to equity holders of the Company	7,306	9,027	+ 23.6%
EPS	0.25	0.30	+ 20.0%
Cost-to-income ratio	29.7%	26.2%	- 3.5 ppt
ROAA	3.4%	2.9%	- 0.5 ppt
ROAE	15.8%	13.8%	- 2.0 ppt
Capital Adequacy Ratio	21.0%	21.6%	+ 0.6 ppt



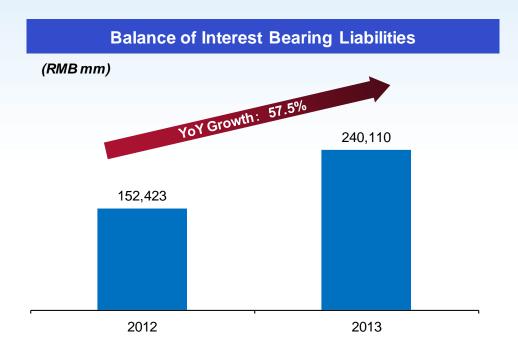
Sufficient Capital and Moderate Leverage Ratio can Support Future Business Development



⁽¹⁾ Exclude elimination

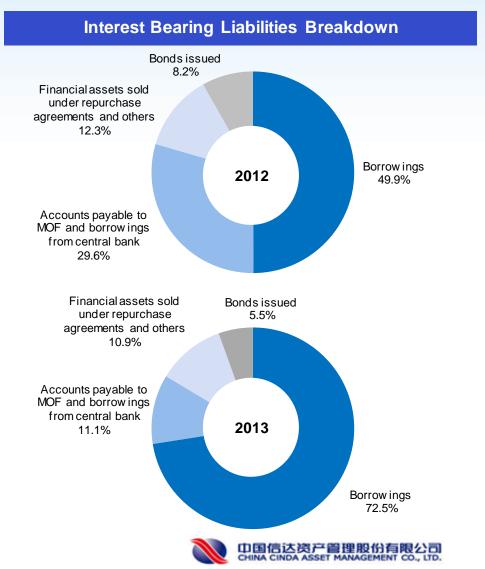
⁽²⁾ Total assets divided by total equity

Diversified and Commercialized Funding Channel



Interest Rate Range of Borrowings of Parent Company

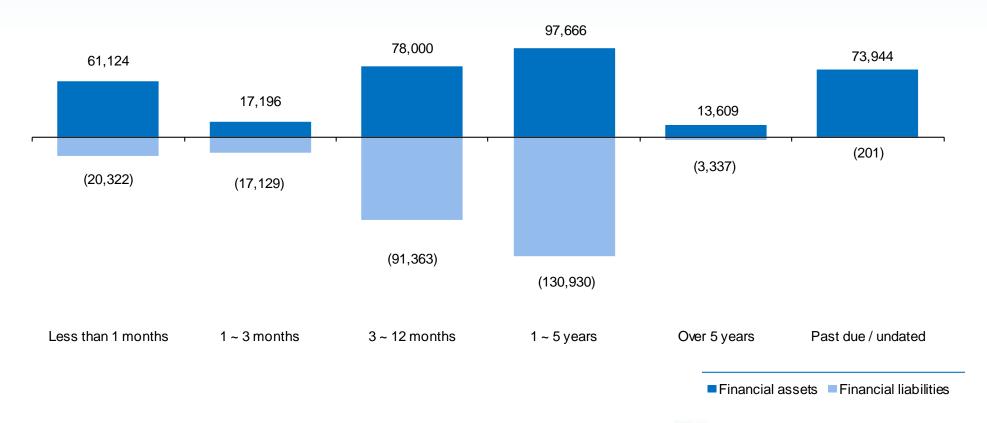
	As of December 31		
	2012	2013	
Fixed rate	4.80% - 6.90%	4.75% - 6.90%	
Variable rate	5.35% - 6.15%	5.10% - 6.25%	



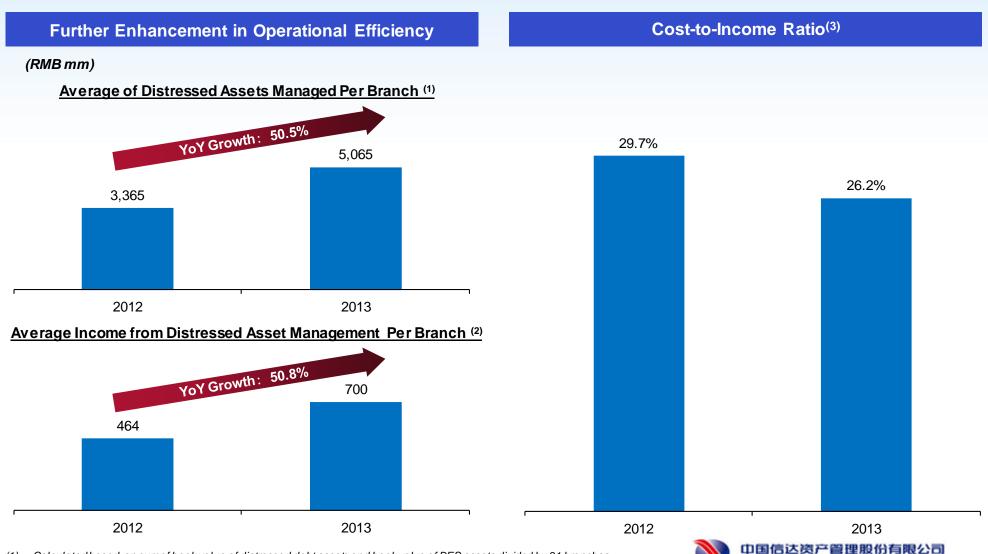
Well Matched Duration of Financial Assets and Liabilities

Analysis of Remaining Maturity of the Financial Assets and Liabilities as of 12/31/2013

(RMB mm)



Improved Operational Efficiency Driven by Economies of Scale

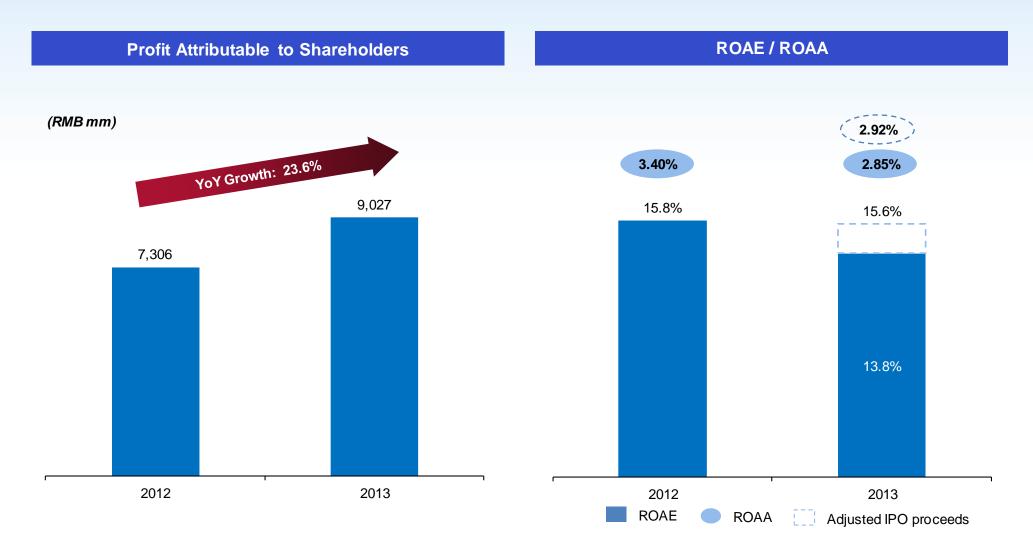


⁽¹⁾ Calculated based on sum of book value of distressed debt assets and book value of DES assets divided by 31 branches

⁽²⁾ Calculated based on total income from distressed asset management divided by 31 branches

⁽³⁾ Cost/income ratio = operating expense/(total income – insurance costs-commission and fee expense – purchases and changes in inventories – interest expense), in which operating expense include employee benefits, depreciation and amortization and other expenses

Superior Profitability





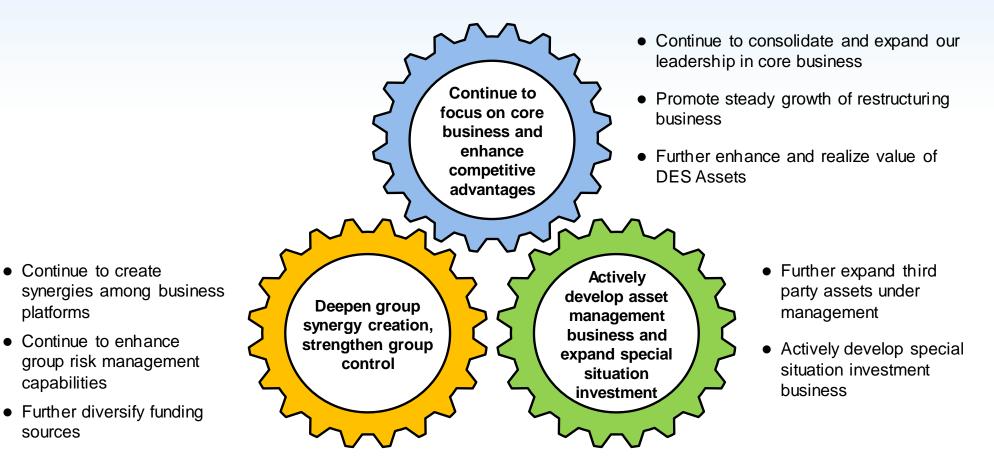


1 Business Review

2 Financial Results

3 Outlook

Development Strategy and Sustainable Business Model



sources

Continue to create

Continue to enhance

platforms

capabilities

Corporate Vision

Continue to develop and refine our differentiated business model and to deliver sustainable and competitive returns to our shareholders through further consolidating and extending our leadership in the distressed asset management sector, actively developing our asset management business and operating our diversified business platforms synergistically

