

# 2014 Interim Result

### August 2014



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#### **Key Achievements in 1H2014**

| of 2013,     |
|--------------|
| :            |
| B2.1 billion |
| RMB29.7      |
|              |
| 4            |
| nd market    |
| 11<br>//     |





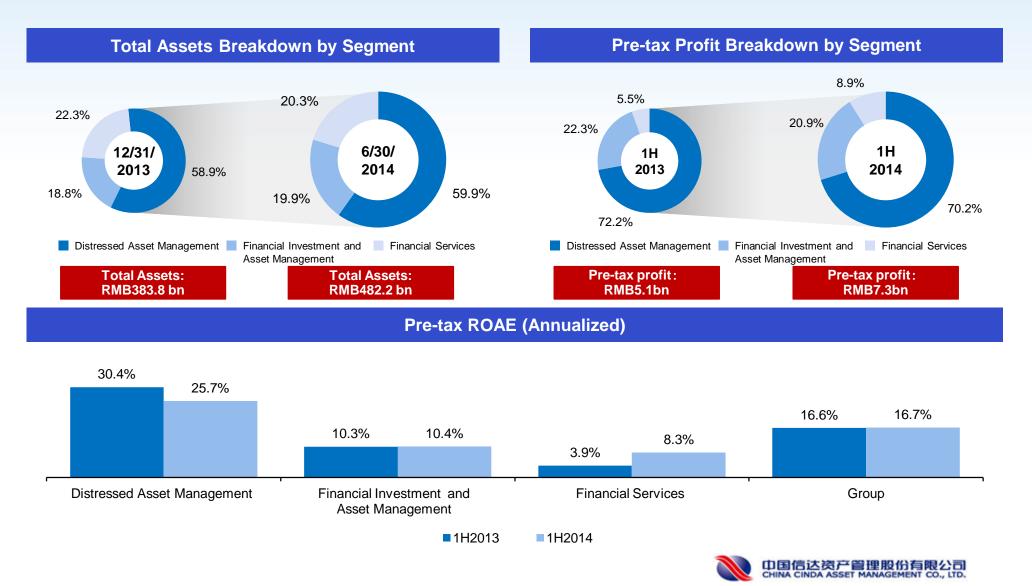
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**Financial Results** 

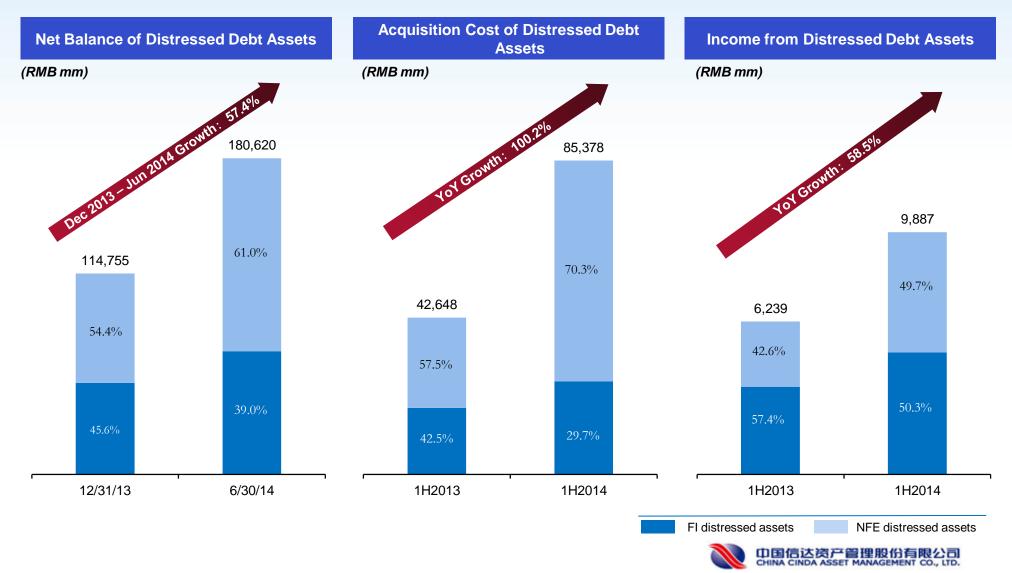


#### **Balanced Development of Three Business Segment**



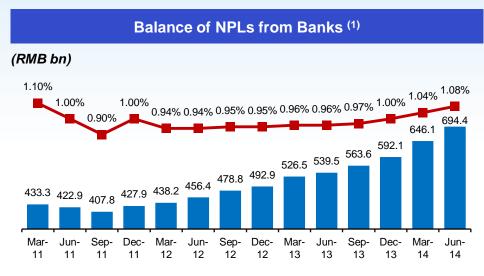
#### **1** Distressed Asset Management – Distressed Debt Assets

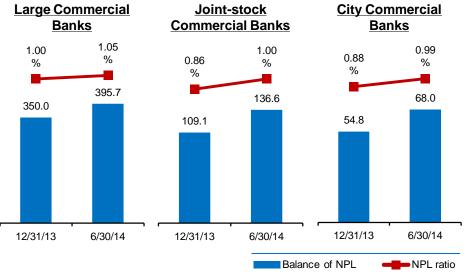
The business scale and acquisition amount continue to grow exponentially

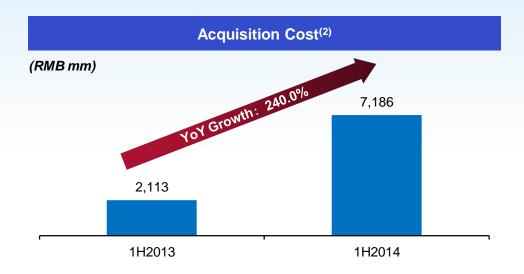


#### Distressed Asset Management – Traditional Distressed Assets

Acquisition amount increased significantly as banks accelerated disposal of non-performing loans





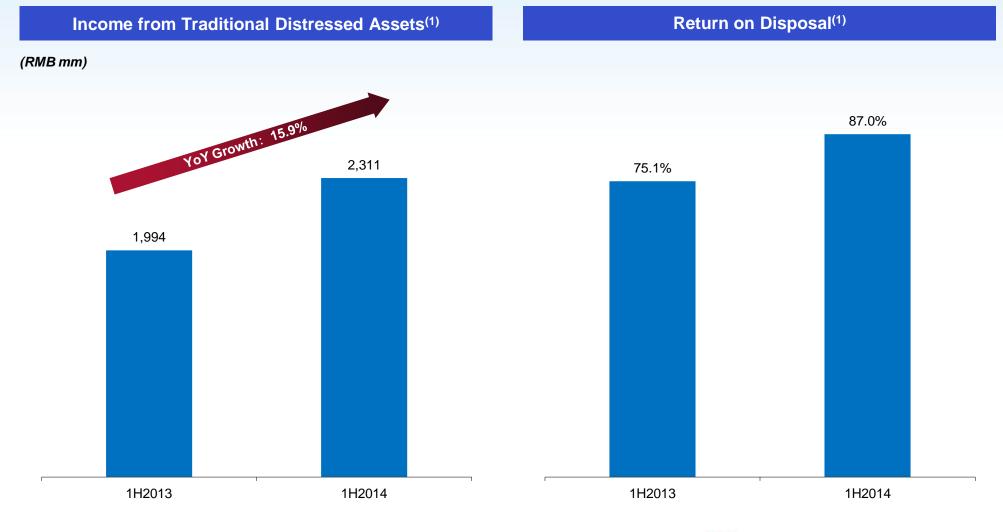


Net Balance <sup>(2)</sup>



#### Distressed Asset Management – Traditional Distressed Assets

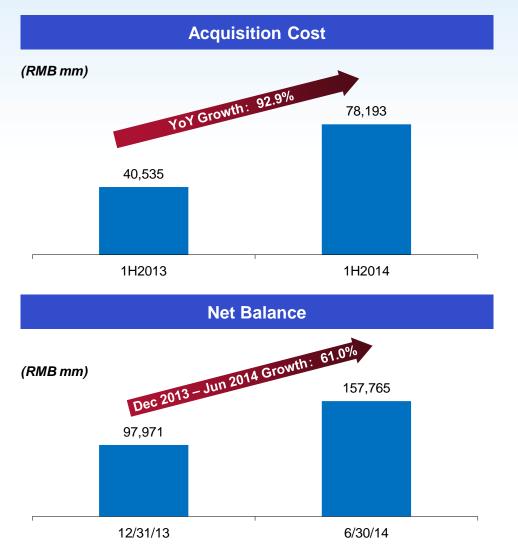
Increasing income and stable return on disposal

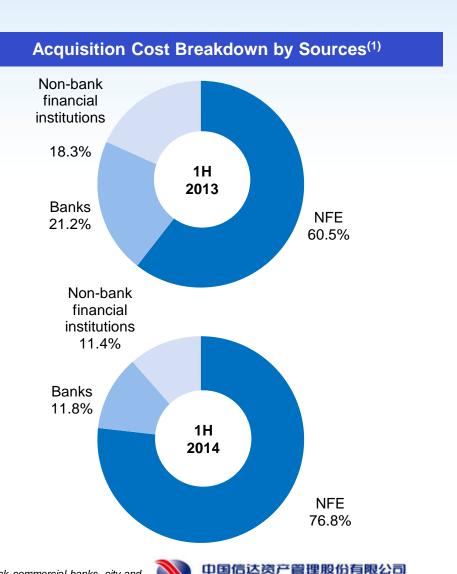




#### Distressed Asset Management – Restructured Distressed Assets

Significant market potential, increasing acquisition from NFE



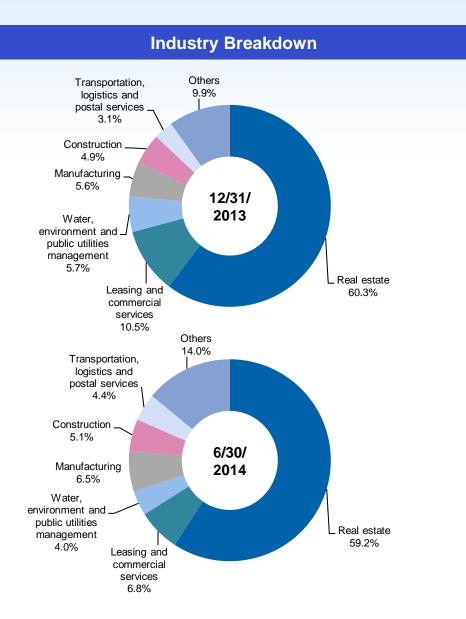


CHINA CINDA ASSET MANAGEMENT

(1) Distressed assets from banks equal to the sum of distressed assets from large commercial banks, joint-stock commercial banks, city and rural commercial banks and other banks minus the total acquisition cost of traditional distressed assets, distressed assets from non-bank financial institutions equal to distressed assets from non-bank financial institutions under FI distressed assets, distressed assets from NFE equal to the total acquisition cost of restructured distressed assets minus the sum of two categories mentioned before

#### Distressed Asset Management – Restructured Distressed Assets

Structural adjustment and risk control are the strategic focus of Restructuring Model



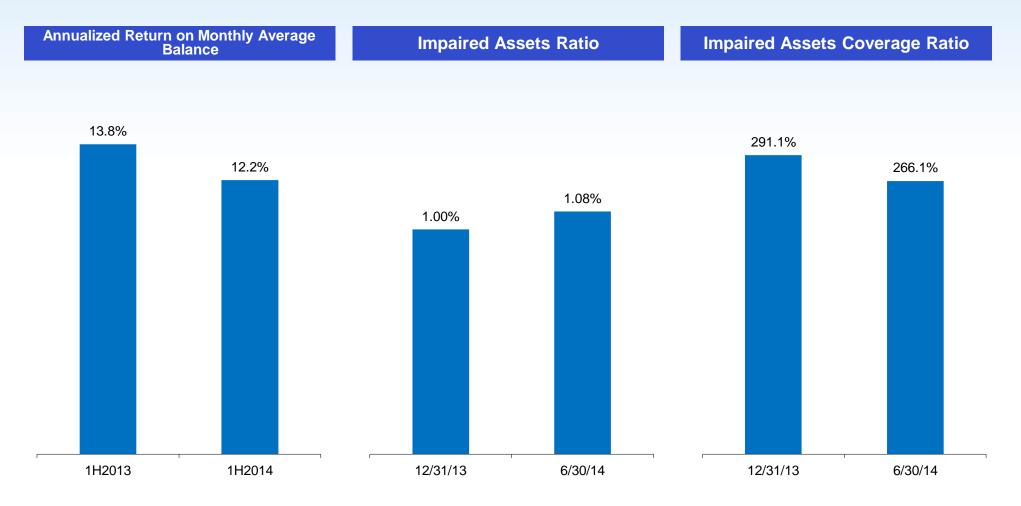
#### Maximizing Risk Adjusted Return

- Continue to adhere to conservative business strategy, with risk-adjusted return as major consideration
- Proactively manage industry concentration risk through structural adjustment of asset portfolio
- Strengthen risk management, which may cause annualized yield slightly lower. The risk of new acquisitions is under control
  - ► Focus on premier large client
  - Increase the percentage of projects located at tier -1 and tier 2 cities
  - Combine and structure transactions with multiple risk mitigation tools
- Adopt more stringent risk assessment requirement for regions and industries with higher risk screening criteria for high risk exposure area and industries

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#### **1** Distressed Asset Management – Restructured Distressed Assets

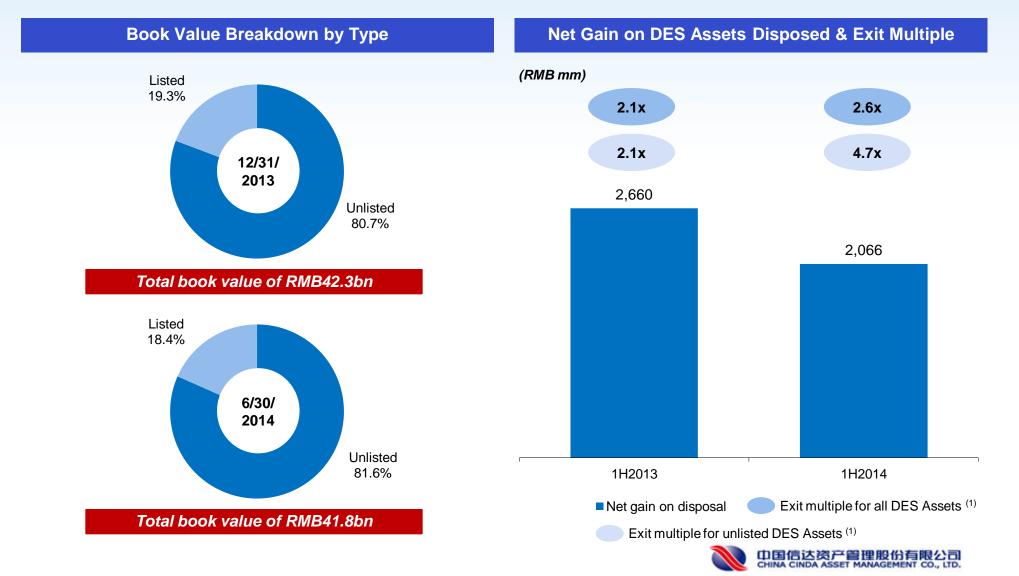
Under the premise of risk control, increase the percentage of certain low-return, low-risk projects





#### **1** Distressed Asset Management – DES

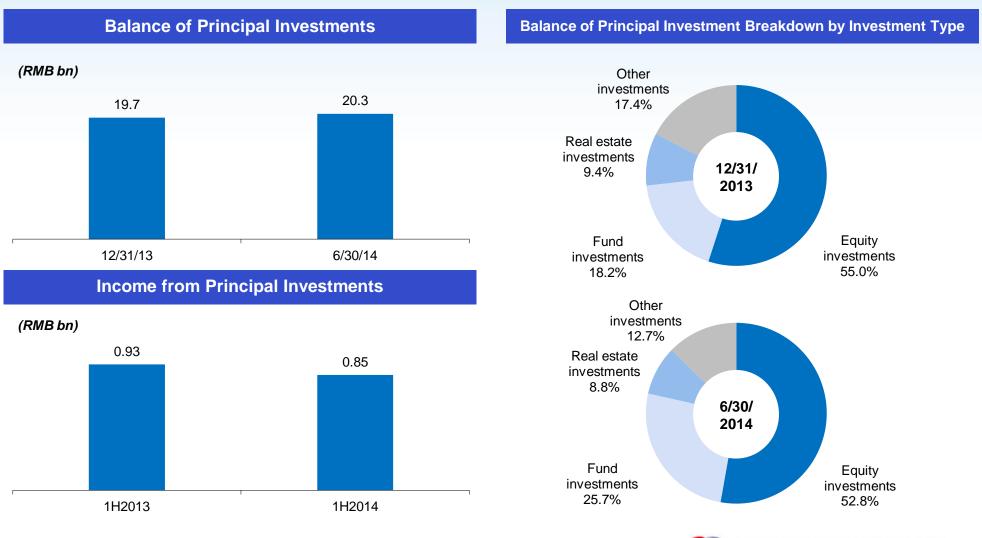
Unlisted DES Assets still represent the majority of portfolio. Focused on the disposal of selected major projects



(1) Exit multiple = Sum of net gain on disposal of DES Assets and acquisition cost of DES Assets disposed (net of allowance for impairment, if any) divided by acquisition cost of DES Assets disposed (net of allowance for impairment, if any)

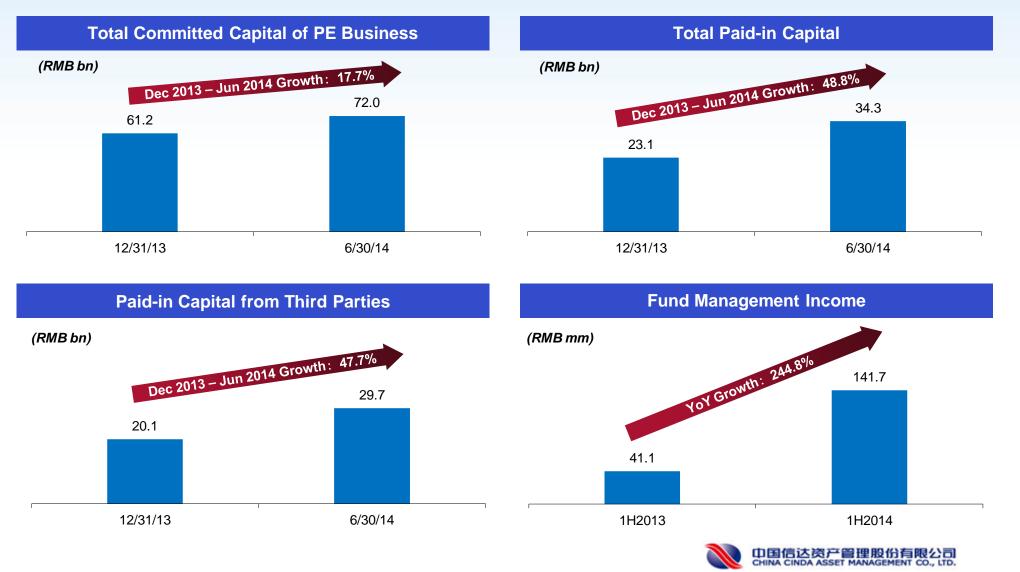
#### Financial Investment and Asset Management

Continue to optimize investment portfolio, control the scale of principal investment



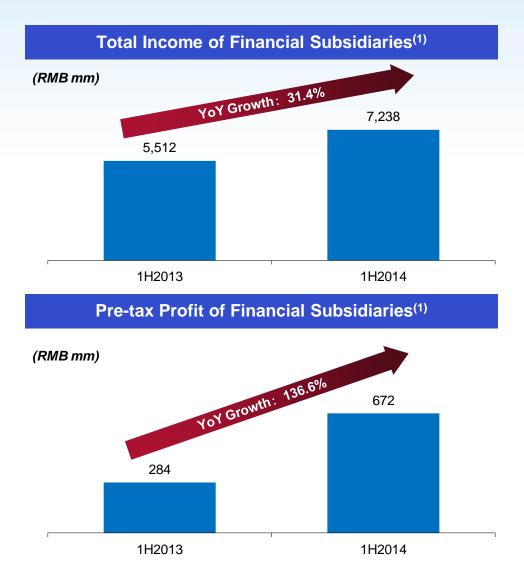
### Financial Investment and Asset Management

Continue to expand third-party assets under management



### **3** Financial Service

Improving performance of financial subsidiaries



#### **Strong Growth Dynamic of Financial Subsidiaries**

- In 1H2014, Happy Life Insurance's gross written premium reached RMB3.5 bn, increased 43.8% compared to 1H2013, and pre-tax loss decreased to RMB0.15 bn, narrowing by 60.5% compared to 1H2013
- In 1H2014, Cinda P&C's gross written premium reached RMB1.7 bn, increased 11.0% compared to 1H2013, and continued the momentum of profitability since 2H2013
- The pre-tax profit of securities and futures<sup>(2)</sup> business grew significantly, up 47.4% compared to 1H2013. The AUM balance of Cinda Securities amounted to RMB40.8bn, up 15.3% from the end of 2013
- Cinda Financial Leasing realized RMB3.2 bn net profit in 1H2014, and total income from projects from cross-selling amounted to RMB0.8 bn, representing an increase of 10.7% as compared to 1H2013
- Jingu Trust focuses on asset risk control, continue to improve investment and risk management capacity



(2) Including Cinda Securities, Cinda Futures and Cinda International

### Risk Management, Internal Control and IT System

Continuous enhancement of IT system, further improved risk management capability and operation efficiency

#### **Continuously Improving Risk Management**

- Strengthened client credit rating system, optimized internal rating system, and adopted more stringent client selection standards to better manage credit risk
- More stringent management of clients' credit limit, and strict control of transaction size to avoid the concentration risk
- Enhanced management of listed equity portfolio and strengthened the market risk control

#### **Further Enhanced Internal Control and IT System**

- New accounting system was implemented, which centralized accounting management between parent company and branches and further improved efficiency
- Completed system upgrade for core businesses to improve the efficiency of information management, and strengthened risk control on restructuring distressed assets business
- Further enhanced IT system, standardized the operation and management mechanism, consistently improved IT management and risk prevention capability



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2 Financial Results

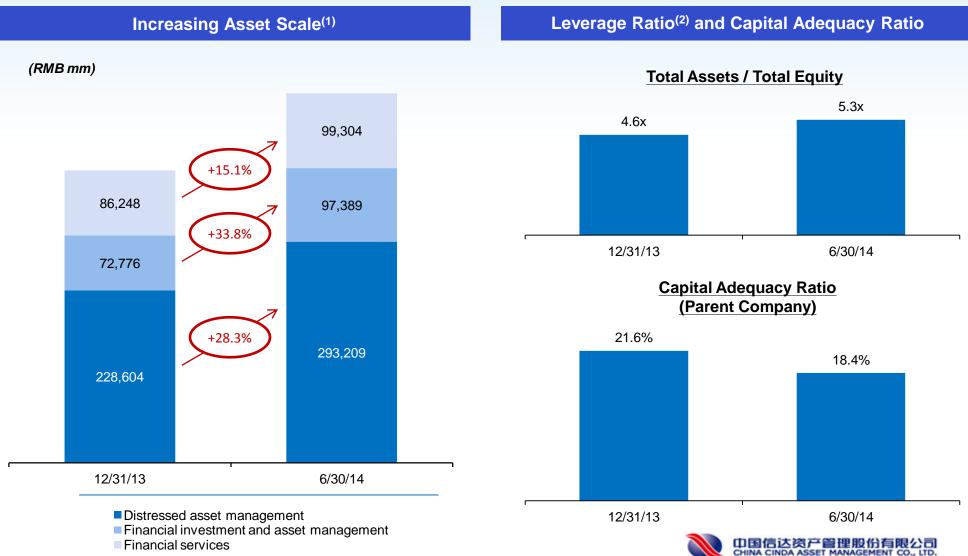


#### **Summary of Key Financials**

| (RMB mm, except per share data and ratios)           | 12/31/2013 or 1H2013 | 6/30/2014 or 1H2014 | Change    |
|--|----------------------|---------------------|-----------|
| Total assets   | 383,785              | 482,156             | + 25.6%   |
| Equity attributable to equity holders of the Company | 75,998               | 83,808              | + 10.3%   |
| Total income   | 18,669               | 25,774              | + 38.1%   |
| Profit before tax                                    | 5,137                | 7,266               | + 41.4%   |
| Profit attributable to equity holders of the Company | 4,065                | 5,296               | + 30.3%   |
| EPS  | 0.13                 | 0.15                | + 15.4%   |
| Cost-to-income ratio                                 | 24.3%                | 22.1%               | - 2.2 ppt |
| ROAA (Annualized)                                    | 3.0%                 | 2.5%                | - 0.5 ppt |
| ROAE (Annualized)                                    | 14.6%                | 13.3%               | - 1.3 ppt |
| Capital Adequacy Ratio                               | 21.6%                | 18.4%               | -3.2 ppt  |



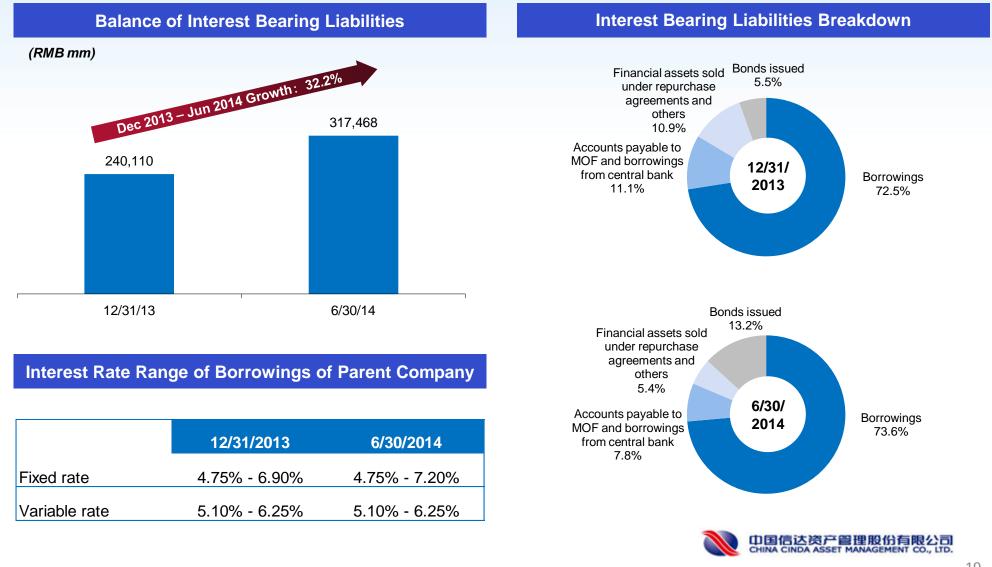
#### Sufficient Capital and Moderate Leverage Ratio can Support Future Business Development



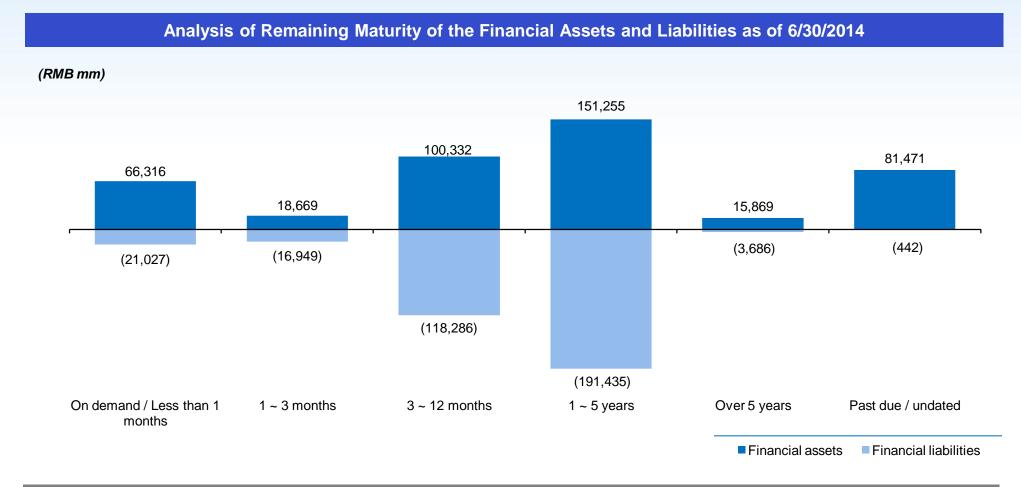
(1) Exclude elimination

(2) Total assets divided by total equity

#### **Diversified and Commercialized Funding Channel**



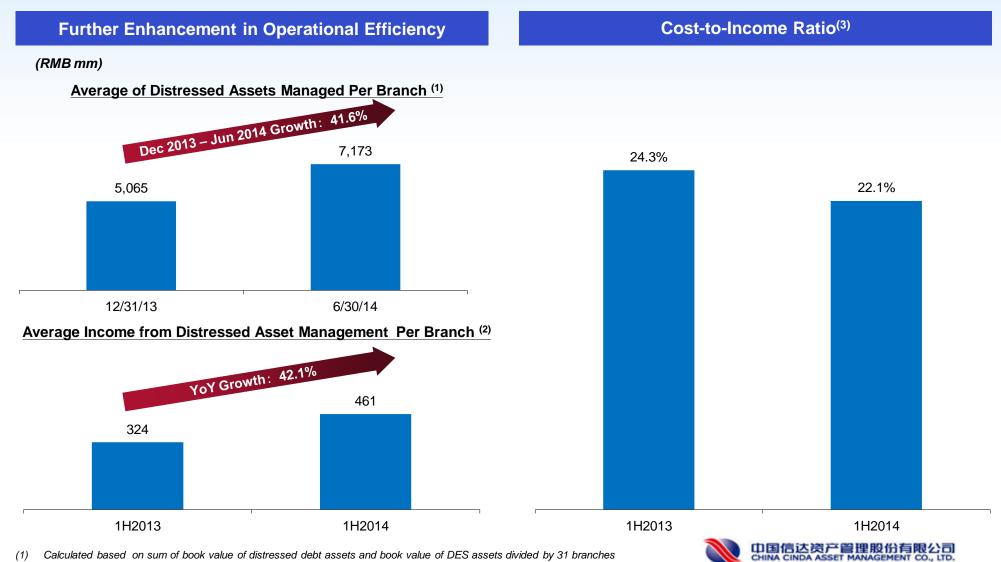
#### **Well Matched Maturity of Financial Assets and Liabilities**



As of 6/30/2014, the balance of financial assets due within one year amounted to RMB185.3 bn, the financial liabilities due within one year amounted to RMB156.3 bn. The maturity of financial assets and liabilities is closely matched



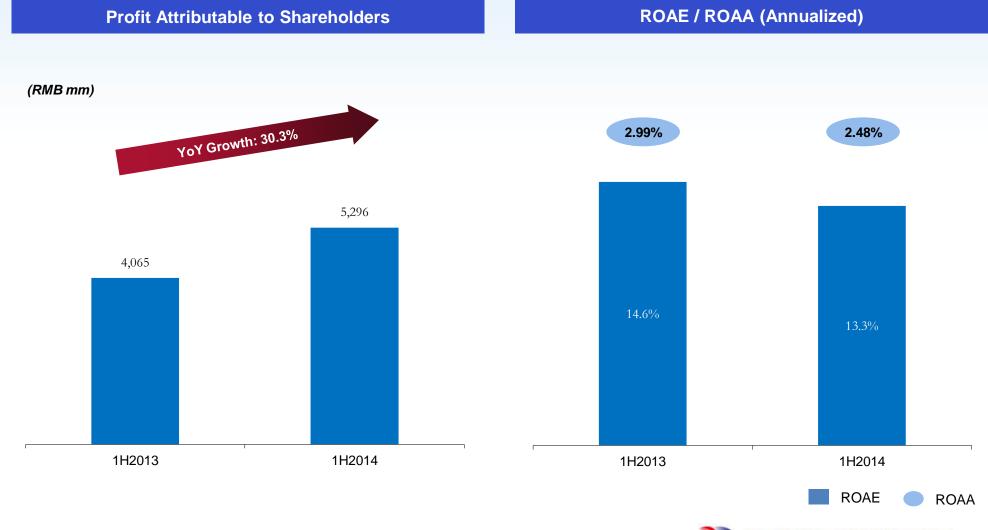
#### **Improved Operational Efficiency Driven by Economies of Scale**



(2) Calculated based on total income from distressed asset management divided by 31 branches

(3) Cost-to-income ratio = operating expense/(total income – insurance costs- commission and fee expense – purchases and changes in inventories – interest expense), in which operating expense include employee benefits, depreciation and amortization and other expenses

#### **Superior Profitability**







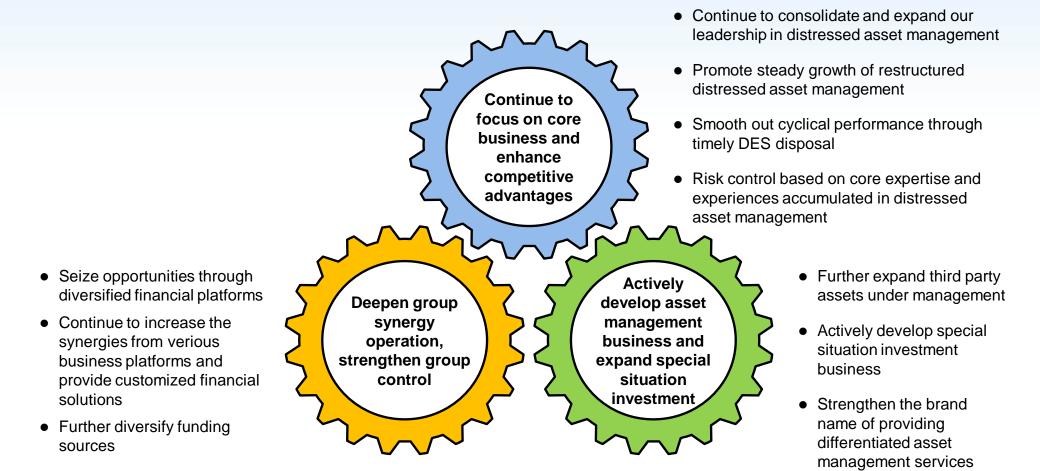
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**1** Business Review

**Financial Results** 



#### **Development Strategy and Sustainable Business Model**





#### **China Cinda's Potential Business Opportunities**

- Currently, China's economy is undergoing "three transitions" simultaneously, and the economic growth is entering into "New Normal" through in-depth reform. Structural adjustments and industry upgrade could provide long term momentum for China's economic growth, and also provide China Cinda numerous business opportunities
  - Continually growing NPL amount and NPL ratio in Chinese banking sector, and more abundant supply of financial distressed assets
  - ✓ As the reform of real estate, manufacturing and other industries deepens, there would be significant demand for liquidity solutions, providing significant market potential for NFE distressed assets
  - SOE's mixed ownership reform will set off a wave of industry restructuring, providing additional exit alternatives for DES Assets
  - Unique asset accumulation and distribution capability allows China Cinda to capture potential special situation investment opportunities
  - Core competitive advantages and synergistically operated platforms will support the development of differentiated asset management business



#### Focus in 2H2014

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2

Firmly execute annual business plan of distressed debt assets, and enhance subsidiaries' profitability

Continue to manage DES assets disposal by focusing on selected major projects, while actively exploring exit solutions of other smaller DES assets

Accelerate development of innovative business including special situation investment and asset management

Effectively strengthen liquidity management to secure stable and low cost funding sources through diversified funding sources

Continue to strengthen risk control measures and improve risk management system

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Continue to improve operational management as well as IT system





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## Appendix

#### **Selected Financials**

| Consolidated Income Statement Consolidated Balance Sheet  |          |          |               |  |           |            |         |
|---|----------|----------|---------------|--|-----------|------------|---------|
| (RMB mm)  | 1H2014   | 1H2013   | Change        | (RMB mm)   | 6/30/2014 | 12/31/2013 | Change  |
| Income from distressed debt                               |          |          |               |  |           |            |         |
| assets classified as receivables<br>Fair value changes on | 7,577    | 4,245    | 78.5%         | Cash and bank balances<br>Financial assets at fair value | 66,998    | 57,059     | 17.4%   |
| distressed debt assets                                    | 2,302    | 1,968    | 17.0%         | through profit or loss                                   | 30,747    | 25,178     | 22.1%   |
| Investment income   | 3,975    | 3,909    | 1.7%          | Available-for-sale financial assets                      | 65,497    | 72,747     | (10.0%) |
| Net insurance premiums earned                             | 3,269    | 2,604    | 25.6%         | Financial assets classified as receivables               | 185,046   | 116,663    | 58.6%   |
| Commission and fee income                                 | 1,298    | 1,129    | 14.9%         | Loans and advances to customers                          | 62,655    | 48,636     | 28.8%   |
| Revenue from sales of inventories                         | 1,799    | 1,377    | 30.7%         | Others   | 71,213    | 63,502     | 12.1%   |
| Interest income   | 3,807    | 1,934    | 96.8%         | Total assets   | 482,156   | 383,785    | 25.6%   |
| Others  | 1,748    | 1,505    | 16.2%         | Borrowings   | 233,473   | 173,835    | 34.3%   |
| Total   | 25,774   | 18,669   | <b>38.</b> 1% | Bonds issued   | 41,996    | 13,285     | 216.1%  |
| Insurance costs   | (2,939)  | (2,177)  | 35.0%         | Others   | 115,909   | 113,904    | 1.8%    |
| Employee benefits   | (1,885)  | (1,699)  | 10.9%         | Total liabilities  | 391,377   | 301,023    | 30.0%   |
| Impairment losses on assets                               | (2,686)  | (3,476)  | (22.7%)       | Total equity   | 90,778    | 82,762     | 9.7%    |
| Interest expense  | (6,817)  | (3,155)  | 116.1%        | Equity attributable to equity<br>holders of the Company  | 83,808    | 75,998     | 10.3%   |
| Others  | (3,645)  | (3,046)  | 19.6%         | Key Ratios   |           |            |         |
| Total   | (17,972) | (13,553) | 32.6%         | ROAA (Annualized)  | 2.48%     | 2.99%      |         |
| Profit before tax   | 7,266    | 5,137    | 41.4%         | ROAE (Annualized)  | 13.3%     | 14.6%      |         |
| Profit for the period                                     | 5,360    | 4,017    | 33.4%         | Cost-to-income ratio                                     | 22.1%     | 24.3%      |         |
| Profit attributable to shareholders                       | 5,296    | 4,065    | 30.3%         | Total assets / total equity                              | 5.3x      | 4.6x       |         |

