2024 Interim Results Announcement

China Cinda Asset Management Co., Ltd.



August 2024

A pioneer and leader in distressed assets management industry in China



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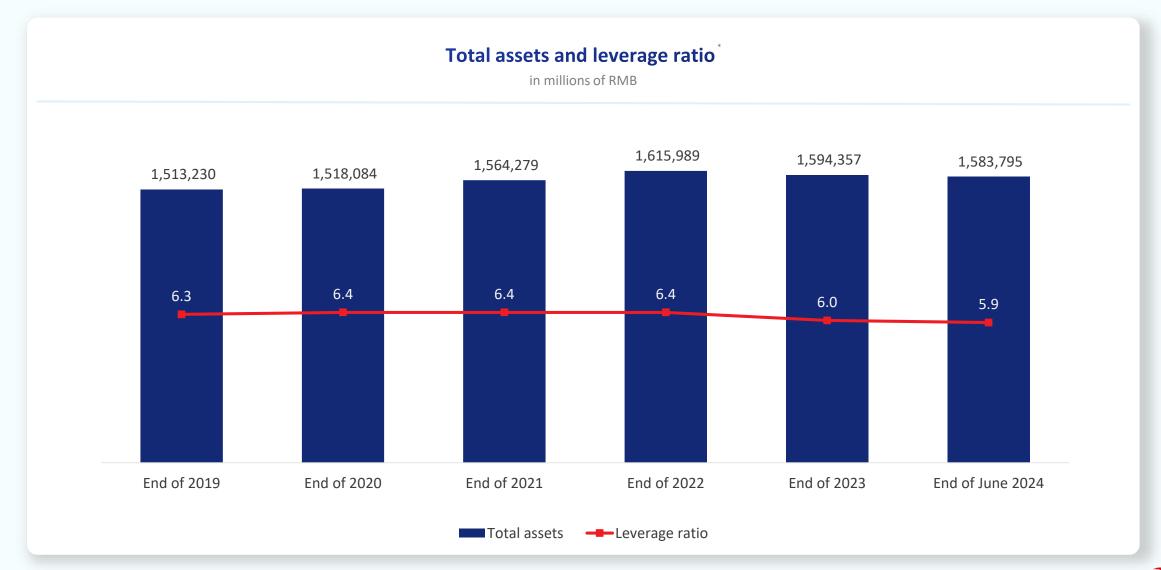
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Performance Overview

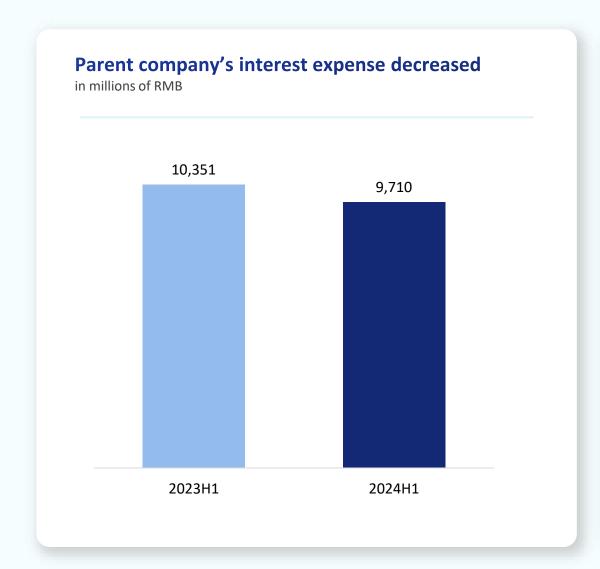


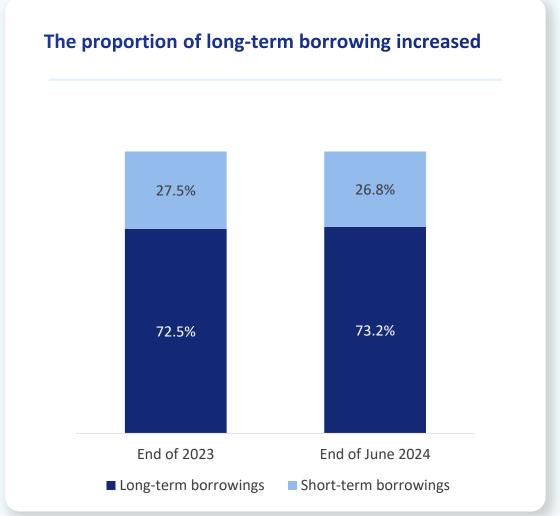
Remained asset scale stable and stabilized leverage level with slight decline





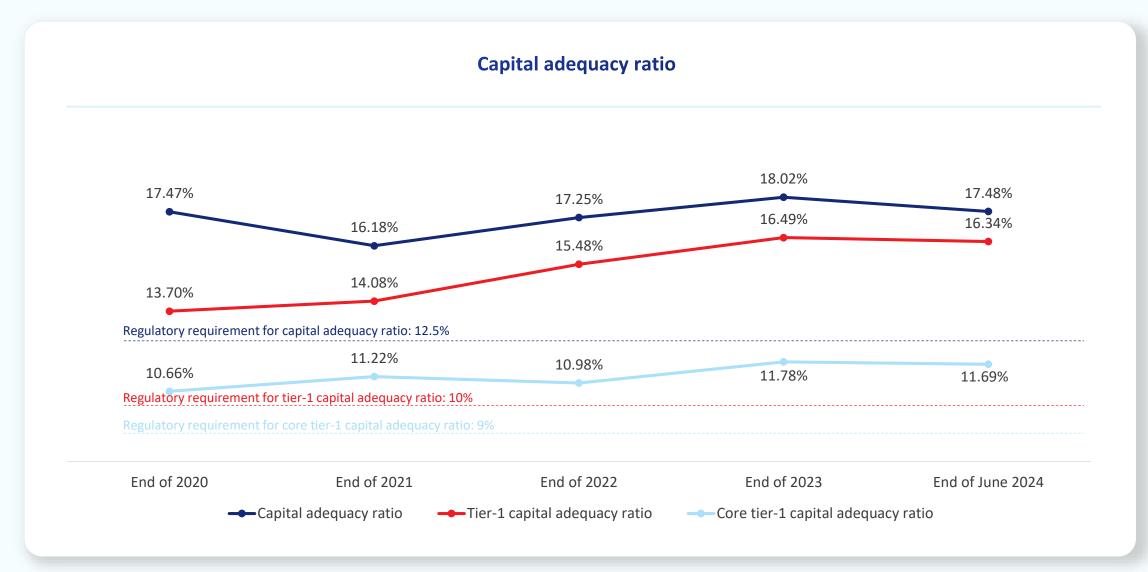
Achieved remarkable financing management and continuously optimized the debt structure







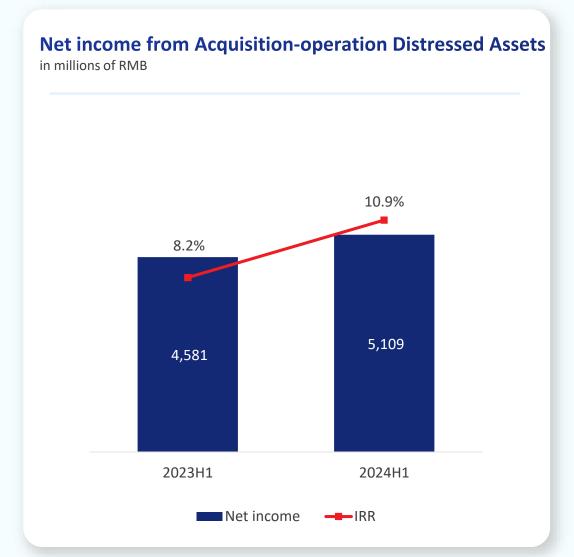
Maintained resonable and abundant capital level and well risk resilience





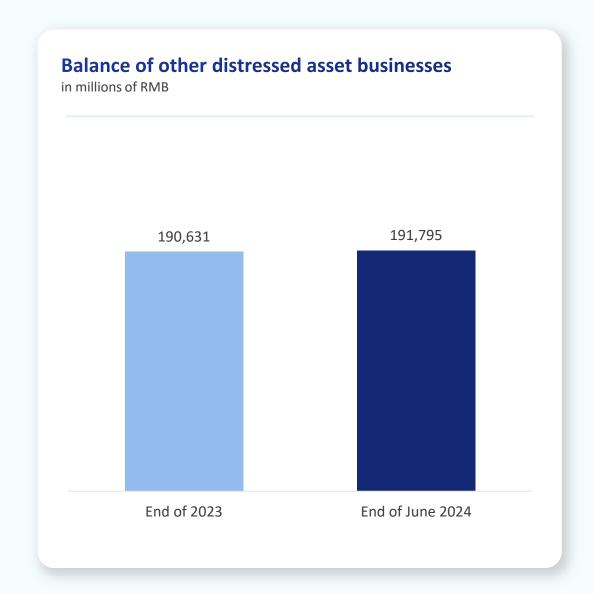
Steadily developed the core business with industry-leading profitability

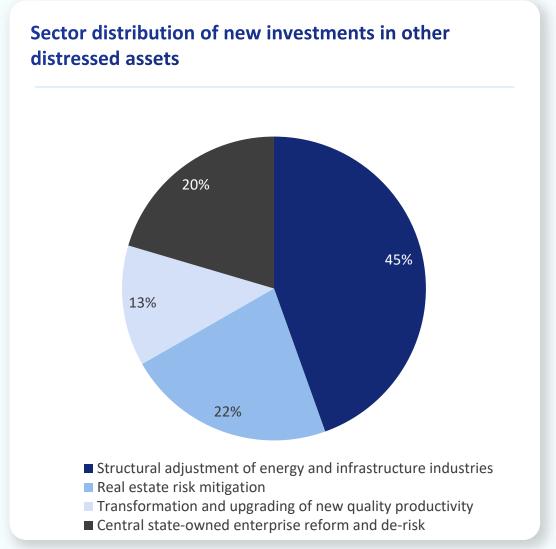






Consistently advanced the business transformation with efforts made to serve the real economy

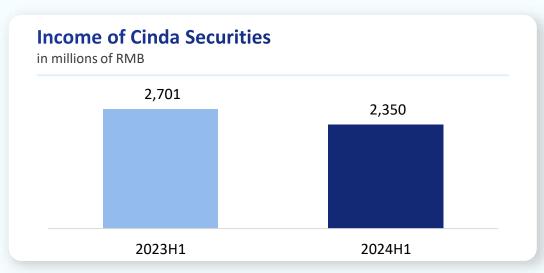


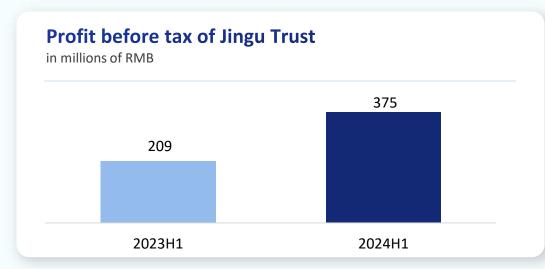


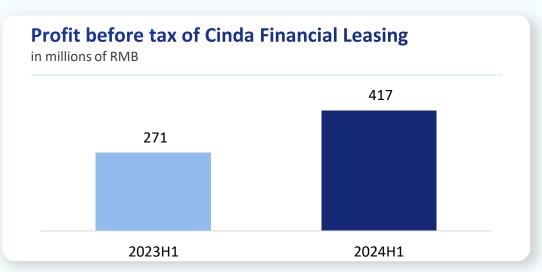


Gradually deepened the market-based reform and retained firm operating performance of subsidiaries in general











Business Development



Focus on risks in key areas and actively exert the function of financial risk prevention and resolution

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Actively participate in the reforms and risk mitigation for small and medium-sized financial institutions and give full play to AMC's experience advantages in risk assessment, due diligence valuation, and asset disposal



Business model

Distressed assets divestiture and entrusted disposal

Professional consulting service

Industry bailout

Replenish capital



Acquisitions

Acquisition of distressed assets of small and medium-sized banks

RMB30 billion

Specifically, acquisition of counter-consignment and structured transactions

RMB15.9 billion

Entrusted Disposal

RMB10.7 billion



Achievements

- Establish an internal expert database, support policies such as optimizing internal fund privilege, and improve business incentive mechanisms
- Participate in the reforms and risk mitigation for local small and mediumsized banks in multiple provinces and cities to effectively maintain regional financial stability



Focus on risks in key areas and actively exert the function of financial risk prevention and resolution

Real Estate

New Model

Embraced the transformation direction of "Alternative Investment + Investment Banking": kept a close watch on opportunities in core cities and prime locations, including ensuring housing delivery, supporting resettlement, and urban renewal

innovative models for real estate development



New Business

Deeply engaged in real estate risk mitigation and adhered to making targeted efforts. Participated in the

restructuring and reorganization of distressed real estate companies and projects, aiming to develop

- Formed a team of experts for non-residential business, established a specialized training camp and conducted a comprehensive assessment of non-residential assets across the Group
- Conducted field research on leading institutions' elderly care projects and explored the establishment of an investment research system



New Benefits

Asset-light business

REITS business

Local Debts

Actively and prudently participated in local debt risk mitigation, with positive progress made in the exploration of localized debt business models based on market-oriented and law-based principles, with tailored strategies for each region

Business

Strategy

Business
Model

Solutions + products of debt resolution

Comprehensive bailout plans

Leverage professional risk resolution expertise and seek opportunities in asset-light businesses

Conduct asset revitalization, bankruptcy reorganization, and debt-to-equity swap business prudently

Strictly adhere to compliance standards



Make solid efforts in the "five priority" to enhance the quality and efficiency of services to the real economy

Technology Finance

Focus on full life-cycle services for strategic emerging industries, and intensify efforts in the technology finance sector

Business Development

- Startup Phase: Provide early-stage investments to address issues such as insufficient R&D funding and unstable revenue for technology enterprises
- Growth Phase: Utilize tools like the S Fund and debt-to-equity swaps to help companies meet needs for deleveraging and stock revitalization
- Maturity Phase: Support leading companies in enhancing the competitiveness of and reinforcing the industrial chain through mergers & acquisitions and reorganizations, as well as capital market bailout
- Decline Phase: Collaborate with industry leaders to participate in the bankruptcy reorganization of real enterprises

Green Finance

Focus on green, low-carbon, and circular economy to develop green finance and support the national "dual carbon" strategy

Business Development

- Released strategies for new energy power and new energy vehicles
- Participated as a co-creator in establishing the "China All-Solid-State Batter
 y Industry-University-Research Institution Collaborative Innovation Platfor
 m"
- Co-established a RMB5 billion green carbon fund with Zhejiang Provincial Energy Group Company Ltd. and China Orient Asset Management Co., Ltd.
- Actively empowered traditional energy enterprises in their transformation and development, supporting the modern coal chemical industry's advancement toward high-end and low-carbon goals



Make solid efforts in the "five priority" to enhance the quality and efficiency of services to the real economy

Inclusive Finance

Focus on livelihood and specific groups to drive inclusive finance, supporting small and micro enterprises and contributing to rural revitalization

Business Development

- Actively participated in the disposal of distressed assets related to micro, small and medium-sized enterprises and in the field of agriculture, rural areas and rural residents, and supported the private enterprises bailout
- Expanded into the individual loan distressed asset market
- NCB launched the "SME Financing Guarantee Program"
- Cinda Financial Leasing focused on retail leasing business
- Cinda Securities provided comprehensive financial services to innovative small and medium-sized enterprises
- Jingu Trust expanded into trust products for small and micro enterprises, public welfare/charitable trusts, and others

Pension Finance

Focus on health and the elderly care industries, actively develop pension finance business

Business Development

- Explored business cooperation with leading industry pension operation institutions through funds
- NCB actively explored age-friendly financial services
- Jingu Trust, as a financial institution, launched its first "asset management + payment" type pension trust product in collaboration with a private pension enterprise

Digital Finance

Emphasize efficiency and security to promote digital finance development, continuously promote the construction of Digital Cinda, and strengthen digital empowerment

Business Development

- Continuously optimized the Group's full-process integrated business platform, enriching and improving system functions and business scenarios
- Advanced pilot projects for new technologies such as Al large model and RPA; promoted the construction of an enterprise-level unified mobile workspace to enhance mobility capabilities
- Upgraded "Smart Search", introduced investment insights and opportunities from external institutions and partners, and established direct connections with platforms such as Alibaba, JD.com, and Shanghai United Assets and Equity Exchange



Build a new pattern of serving regional development based on major national strategies

In the first half of the year, the Company held over 70 joint meetings on regional collaboration and engaged in exchange and cooperation with 72 provincial and municipal governments, facilitating the implementation of 8 key projects for group strategic clients.

Serve national energy security

Assisted key energy enterprises in Hebei, Henan, and Shanxi with the construction of their coal mines, addressing financing and merger & acquisition needs under the "dual joint ventures" framework of coal and coal-fired power, and coal-fired power and new energy.

Serve the construction of a strong agricultural nation and rural revitalization

Established an integrated and professional agricultural investment and research team to support the conversion of agricultural research results, and diligently implemented assistance tasks.



Foster and drive business transformation and upgrading, with continuous development of innovative business

Based on the role of preventing and defusing risks and serving the real economy, the Company explored business transformation and innovative development, continuously enhancing the scale of asset management, entrusted disposal, bankruptcy reorganization, and distressed asset ABS businesses.



Expand Asset Management Services

Initiated thematic funds such as green carbon special fund and state-owned enterprise stock optimization and upgrading fund

Participated in public REITS issuance for infrastructure



Develop Entrusted Disposal Services

For local and nonlocal distressed asset projects of a local small and medium-sized bank, a "basic service + reward service" business model was used to reach a trustee management agreement, laying the foundation for subsequent participation in the overall risk mitigation plan for the bank



Leverage special situations in Bankruptcy Reorganization

Deeply involved in the reorganization of a certain group company, introduced various resources and service solutions, achieved the bankruptcy reorganization and resolved the delisting crisis of the publicly listed company



Innovate in the Issuance of Distressed Asset ABS

Issued the industry's first marketmaking quoted ABS

Issued the industry's first and the largest "advanced manufacturing" ABS in the entire market



Accelerate the development of strategic customer groups and ecosystems, and improve the client marketing system of the Company



Comprehensive marketing activities of "10 Provinces and 20 Cities"

Engaged with 9 provincial-level governments and 45 city-level governments, and signed strategic cooperation agreements with the governments of Guangzhou and Beijing Dongcheng District

Held promotional conferences in 4 cities, inviting over 500 high-quality clients to attend in person



Themed marketing activities for key sectors and industries

Steel

S Fund

Iron carbonate lithium

Aviation



Subsidiary-specific marketing events

Cinda Securities hosted the Bank Reform and Risk Resolution and Banking-Securities Cooperation Business Exchange Meeting

Cinda Capital partnered with China Equities Liquidity Development Forum to hold a Sub-Forum on Revitalization of Stock Assets



Strengthen the development of the talent team and effectively enhance the core competencies of employees



Business Training

- Updated 109 business training courses
- Conducted 6 practical training camps, with 268
 business backbone personnel engaging in practical training centered on 34 real projects

Team Building

- Established 131 flexible organizations for key tracks and key projects
- Organized cross-unit, cross-region, cross-position and crossprofession exchanges and training for 11 middle-level cadres and over 100 cadres at division level and below



Future Prospects



Potential business opportunities

Background

- Given accelerated century-long changes and frequent local conflicts and turmoil, the global economic growth momentum remains weak and different regions show a differentiated growth pattern.
- China's development has entered a period characterized by coexistence of strategic opportunities and risks, with an increase in uncertain and unpredictable factors.

 However, the fundamental trend of long-term economic improvement and the essential conditions supporting high-quality development have not changed.
- Financial asset management companies face vast market space in the fields of revitalization and disposal of non-performing assets and optimization of corporate asset-liability structures.

Target market and business opportunities

- The supply of financial non-performing assets is stable, the tasks such as the reform and risk mitigation of small and medium-sized financial institutions, and clearing of risks in non-bank financial institutions are progressing continuously, and new business opportunities, such as structured transactions and non-performing businesses of individual loans, are gradually maturing
- The construction of a new model for real estate development is being accelerated. During the process of high-quality industry development, there is a significant business demand in areas such as project revitalization, merger and reorganization, and construction of the "three major projects"
- The reform of state assets and state-owned enterprises is further promoted, and the layout optimization and structural adjustments of state-owned enterprises are further advanced, increasing business opportunities for resource integration, including mergers and acquisitions and bankruptcy restructuring
 - The development of new quality productivity brings business opportunities for industrial transformation and upgrading, as well as innovative allocation of production factors, and there is an urgent need for specialized financial services related to optimization of corporate asset-liability structures



Key works in the second half of 2024

Prevent and defuse risks and serve the real economy





Actively participate in the reforms and risk mitigation of small and medium-sized financial institutions, and explore innovative business models such as entrusted disposal and structured transactions



Deeply engage in real estate risk mitigation, and participate in the restructuring and reorganization of distressed real estate companies and projects



Actively and prudently participate in the risk mitigation of local debts, and explore localized debt resolution models based on market-oriented and law-based principles

Focus on the "five priority" to enhance the quality and efficiency of services to the real economy



Focus on the "dual carbon" goals and actively participate in the business opportunities brought by the green transformation of traditional energy and the rapid development of new energy



Enhance the quality and effectiveness of comprehensive financial services throughout the entire chain and lifecycle for technology-based enterprises and strategic industries, improving the level of financial support for the manufacturing industry



Continuously expand the stock revitalization business of central and local state-owned enterprises and support mergers and acquisitions as well as resource integration in the industry



Strengthen the construction of digital finance, continuously improve the new generation of business systems, and enhance the level of digital empowerment

Promote high-quality transformation and development, and enhance competitiveness of main responsibilities and business



Continue to carry out customer marketing activities and strengthen the construction of business customer groups and "ecosystem"



Focus on synergistic efforts in main business to promote the specialized and distinctive development of subsidiaries



Consolidate and expand financing channels, optimize financing terms and costs, and effectively manage liquidity in a coordinated manner



Appendix



Financial Information

Summary of Consolidated Statement of Profit or Loss

(in millions of RMB)

2024H1 2023H1 2024.6.30 2023.12.31 Change Change Fair value changes on distressed debt assets 4,949 2,836 74.5% Cash and balances with central banks 13,168 15,238 (13.6%)Deposits with banks and financial institutions 84,044 81.998 2.5% Fair value changes on other financial 5,354 4,906 9.1% Financial assets at fair value through profit or loss 510,114 518,310 (1.6%)instruments Financial assets at fair value through other comprehensive i 176,146 170.876 3.1% Income from distressed debt assets at 1,956 3,912 (50.0%) Financial assets at amortized cost 97,149 119,750 (18.9%)amortized cost Loans and advances to customers 393,935 403,162 (2.3%)(1.8%)Others 8.5% Investment income 254 259 309,240 285,025 Interest income 16,560 16,120 2.7% **Total assets** 1,583,795 1,594,357 (0.7%)Revenue from sales of inventories 2,597 2,133 21.7% 3,407 4,131 (1.7%)Other income and other net gains or losses (17.5%)**Borrowings** 549.553 558,871 (8.6%)35,076 34,298 276,814 302,762 **Total income** 2.3% Bonds issued 9.6% 371,821 339,220 Due to customers Impairment losses on assets (4,914)(3,112)57.9% 167,779 176,349 (4.9%)Others (21,905)(21,558)1,365,967 1,377,201 (0.8%)1.6% **Total liabilities** Interest expenses Purchases and changes in inventories (2,026)(1,813)11.8% 217,828 217,156 0.3% Total equity Other costs and expenses (5,644)(6,138)(8.0%)Equity attributable to equity holders of the Company 193,602 192,829 0.4% **Total costs and expenses** (34,489)(32,621)5.7% 2023H1 2024H1 **Key ratios** Change 0.33% 0.56% Profit before tax 2,935 5,350 (0.23%)(45.1%) ROAA Profit for the period 2,657 4,521 (41.2%)2.04% (2.46%)ROAE 4.50% Profit attributable to equity holders of the 2,156 4,068 (47.0%)Cost-income ratio 21.15% 22.25% (1.10%)

(in millions of RMB)

Summary of Consolidated Statement of Financial Position



Company